



## CITY OF YELLOWKNIFE

### GOVERNANCE AND PRIORITIES COMMITTEE AGENDA

**Monday, June 9, 2025 at 12:05 p.m.**

Chair: Mayor B. Hendriksen,  
Councillor S. Arden-Smith,  
Councillor G. Cochrane,  
Councillor R. Fequet,  
Councillor R. Foote,  
Councillor C. McGurk,  
Councillor T. McLennan,  
Councillor S. Payne, and  
Councillor R. Warburton.

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<b><u>Item</u></b>	<b><u>Description</u></b>
1.	Opening Statement: The City of Yellowknife acknowledges that we are located in Chief Drygeese territory. From time immemorial, it has been the traditional land of the Yellowknives Dene First Nation. We respect the histories, languages, and cultures of all other Indigenous Peoples including the North Slave Métis, and all First Nations, Métis, and Inuit whose presence continues to enrich our vibrant community.
2.	Approval of the agenda.
3.	Disclosure of conflict of interest and the general nature thereof.
4.	A presentation from Minister Wawzonek regarding Strategic Energy and Infrastructure Public Updates.
ANNEX A	
5.	A discussion regarding a resolution respecting Encampments.
ANNEX B	
6.	A discussion regarding a resolution to Support the Development of the Arctic Security Corridor.
ANNEX C	(For Information Only)
7.	A memorandum regarding a report regarding Mayor Hendriksen and Councillor Cochrane's travel to Ottawa, ON to attend the Federation of Canadian Municipalities Conference, May 28 – June 1, 2025.

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<u>Item No.</u>	<u>Description</u>
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**ADDITIONAL COUNCIL ITEMS**

ANNEX D

8. A memorandum regarding whether to proceed with surface patching treatment of Franklin Avenue (41 Street to 43 Street).

## **RESOLUTION RESPECTING ENCAMPMENTS**

WHEREAS all residents of Yellowknife deserve to feel safe in their community; and

WHEREAS encampments with makeshift structures have been established in Yellowknife; and

WHEREAS encampments have been established elsewhere within the community; and

WHEREAS the Government of the Northwest Territories (GNWT) holds the authority and financial responsibility with respect to housing, social services, and community justice; and

WHEREAS there is blatant public use of alcohol and drugs, drug dealing and vandalism taking place; and

WHEREAS the City of Yellowknife provides support and funding for the Line Drive Outreach Program through financial resources made available from the Government of Canada; and

WHEREAS Yellowknife City Council wants to collaborate with compassion with underhoused and unhoused peoples, and support the GNWT to support both public safety and public health for all Yellowknifers;

NOW THEREFORE BE IT RESOLVED THAT Yellowknife City Council:

1. Direct Administration to bring forward recommendations regarding any existing by-laws that need amendment or new by-laws that need consideration, so that a temporary encampment can be identified, to address unacceptable behaviour;
2. Recommends that the GNWT as the level of government responsible for housing, community justice, and social services, provides oversight of the temporary encampment, including but not limited to ensuring occupant safety, access to basic needs such as waste removal, porta potties, and other necessities;
3. Recommends that the RCMP increase their foot and bike presence downtown, specifically from 52<sup>nd</sup> Avenue to Franklin/50<sup>th</sup> Avenue and from 47<sup>th</sup> Street to 52<sup>nd</sup> Street, in recognition of the visible presence of vandalism, public alcohol use, and public drug dealing and use;
4. Commits that the City of Yellowknife will support public health and safety of encampment residents at the request of and cost paid for by the GNWT by providing solid waste and sewage collection, as well as enforcing by-laws that reinforce public safety at an encampment between the Legislative Assembly and 48<sup>th</sup> Street, near the day shelter, as a place that is acceptable for a temporary encampment;

5. Commits that the City of Yellowknife Municipal Enforcement Division will prioritize engagement and visibility in the community, particularly in the downtown core focusing on litter, unsightly lands, and ensuring a safe environment for all.

DRAFT

## **RESOLUTION TO SUPPORT THE DEVELOPMENT OF THE ARCTIC SECURITY CORRIDOR**

WHEREAS the Government of Canada is working closely with provinces, territories, and Indigenous Peoples to identify and catalyze projects of national significance; and

WHEREAS First Ministers have stated it is important to invest in dual-use infrastructure in Northern and Arctic communities that will address Canada's Arctic sovereignty and security goals, meet local community needs, advance national energy independence, and unlock the North's economic potential; and

WHEREAS First Ministers, including the Premiers of the Northwest Territories, Nunavut and Yukon as well as all western provinces are advocating that the Government of Canada support the Arctic Security Corridor as a National Building project and demonstrate Arctic sovereignty and to open another route to move Canadian natural resources and commodities such as critical minerals to domestic and international markets; and

WHEREAS Premiers acknowledged the federal commitment to move quickly to improve Canada's defence capabilities and meet international spending targets; and

WHEREAS the City of Yellowknife serves as a gateway to resource development to the Northwest Territories as a whole, and both the Kivalliq and Kitikmeot regions of Nunavut through highway, airport and access to barge infrastructure; and

WHEREAS Indigenous equity and participation will be pivotal to the success of these projects; and

WHEREAS the City of Yellowknife, together with the Yellowknives Dene First Nation, the Tłıchǫ Government, and the North Slave Métis Alliance, has worked within the framework of truth and reconciliation to form foundational partnerships grounded in mutual respect and joint decision-making, collaborating on infrastructure and economic development initiatives that enhance the well-being of all members, citizens and residents; and

WHEREAS the City of Yellowknife is the largest population, and is the services and logistics centre in the Northwest Territories, offering an established industrial supply chain, skilled workforce, and training institutions capable of supporting every phase of the Arctic Security Corridor, from construction through long-term operations; and

NOW THEREFORE BE IT RESOLVED THAT the City of Yellowknife supports Canada's selection of the Arctic Security Corridor as a project of National significance; and

BE IT FURTHER RESOLVED THAT the City of Yellowknife ask other governments such as the Government of Canada, the Government of the Northwest Territories, the T'lıcho

Governments, the Yellowknives Dene First Nation, and the North Slave Metis Alliance to work with the City to ensure that the Arctic Security Corridor project is realized and maximum benefits accrue to the region; and

BE IT FURTHER RESOLVED THAT the City of Yellowknife is ready to work collaboratively with all other governments to maximize benefits for all peoples of the Northwest Territories specifically and Canada broadly and make joint investments that ensure Canadian Arctic sovereignty and prosperity.

DRAFT



## CITY OF YELLOWKNIFE

## MEMORANDUM TO COMMITTEE

(For Information Only)

**COMMITTEE:** Governance and Priorities

**DATE:** June 9, 2025

**DEPARTMENT:** Mayor's Office

**ISSUE:** A report regarding Mayor Hendriksen and Councillor Cochrane's travel to Ottawa, ON to attend the Federation of Canadian Municipalities Conference, May 28 – June 1, 2025.

### BACKGROUND:

Attached for the information of Council is the Travel Report from Mayor Hendriksen and Councillor Cochrane's travel to Ottawa, ON to attend the Federation of Canadian Municipalities Conference, May 28 – June 1, 2025.

### COUNCIL STRATEGIC DIRECTION/RESOLUTION/POLICY:

#0365-93 It is the policy of the City of Yellowknife that:

1. All City sponsored travel by Yellowknife City Council members, inclusive of the Mayor, be approved by formal resolution of Council either prior to commencement of the travel, or at the first regular Council meeting after commencement of the travel; and
2. Yellowknife City Council members, inclusive of the Mayor, be required to table a detailed expense claim for City sponsored travel within three weeks of their return from City travel. This claim is to be supported by a daily diary detailing City business.

### ATTACHMENTS:

Mayor Hendriksen, Travel Report (DM#796352);  
Councillor Cochrane, Travel Report and Expense Claim (DM#796349).

Prepared: June 2, 2025/KC

**Mayor Ben Hendriksen  
Travel Report for the  
Federation of Canadian Municipalities (FCM) 2025**

**Conference Report  
May 28 to June 1, 2025 (Conference dates May 29 to June 1)**

Day by day highlights are outlined below.

**WEDNESDAY MAY 28**

- Travel from Yellowknife to Ottawa

**THURSDAY MAY 29**

- Attended sessions on
  - Building equity and accessibility metrics into decision making
    - Foccus of conversation was about making proactive and conscious decisions about inclusivity as part of planning and executing municipal work
  - Working against misinformation and disinformation
    - Misinformation and disinformation has become ubiquitous online. People think they may “know” what is happening and then share it as either fact or as questions to sow doubt in peoples’ minds. Hearsay has become statements of reality.

**FRIDAY MAY 30**

- Attended speaker presentations from:
  - Assembly of First Nations National Chief
  - Prime Minister of Canada
- Held meetings with colleagues from fellow northern capital cities Iqaluit and Whitehorse
- Attended workshop session on ‘Ways to increase housing stock in your municipality’
- Attended reception from the Northern and Prairies caucus

**SATURDAY MAY 31**

- Attended speaker sessions on
  - Unleashing the future of rural Canada
  - Infrastructure challenges
  - Amplifying the voice of communities in a crowded media
- Participated in
  - Opening discussions for the FCM Annual General Assembly
  - Plenary session to debate and vote on motions that FCM will advocate on in 2025-2026
    - Spoke in support of motion from the Nunavut Association of Municipalities about the need to invest in municipal infrastructure as well as climate change adaptation and mitigation all in support of Arctic and broader national security.

**SUNDAY JUNE 1**

- FCM Annual General Meeting
- Participated in Northern Caucus conversation on priorities important to northern development. Discussion included elected representatives and administration from communities across the 3 territories.
- Travel home to Yellowknife from Ottawa





## CITY OF YELLOWKNIFE

Councillor Garrett Cochrane  
2025 FCM conference

### **Overview report**

#### **May 28<sup>th</sup>:**

**Traveled from Yellowknife to Ottawa.**

#### **May 29<sup>th</sup>:**

**Attended sessions on;**

#### **Building equity and accessibility metrics into decision making;**

Speakers were from FCM's policy division and spoke to how we can look at any future municipal project with an equity lens. Also had great discussions with colleagues from Alberta, Saskatchewan, Prince Edward Island and Ontario about their experiences as municipal leaders.

#### **Ottawa's nightlife economy action plan:**

Speaker was the night economy commissioner for Ottawa, Mathieu Grondin, and the focus on creating a robust nightlife economy enjoy a competitive advantage when it comes to talent attraction, destination development and tourism and quality of life. Spoke directly with after about we can advance our nightlife economy with our aurora based tourism and how to advance our unique amount of sunlight in the summer. Also spoke with an Ottawa Councillor on implementation of the changes to bylaws and policy, as well as rep from Delloite on competitive advantages for shirting towards this form of tourism.

#### **Participated in the Prairie/North Caucus**

Great opportunity to thank our table officers, learn more about programs offered through FCM, lobbying efforts and had a small side caucus with our fellow northern municipal leaders.

### **May 30<sup>th</sup>:**

#### **Attended keynote speakers;**

- Assembly of First Nations National Chief
- Big Cities Mayors from Canada/US
- Prime Minister of Canada

#### **Sessions attended;**

- Mastering narrative control: Become your own newsroom

#### **Tradeshow;**

Met with colleagues from Nova Scotia, BC, New Brunswick, Manitoba, and Quebec. As well as participated in an interview with a student from the University of Ottawa on the trade realities of Yellowknife and the NWT.

#### **Participated in the reception for the Northern/ Prairies caucus.**

### **May 31<sup>st</sup>**

#### **Attended keynote speakers;**

- Deputy Leader of the Opposition
- Member of Parliament for Courtenay—Alberni, British Columbia

#### **Participated in the plenary sessions;**

Voted in support of all motions introduced on the floor, and spoke against an amendment on the motion from the Nunavut Association of Municipalities about the need to invest in municipal infrastructure as well as climate change adaptation and mitigation all in support of Arctic and broader national security.

#### **Formation of a Pride Caucus;**

Had an adhoc meeting with other Queer municipal leaders, including Mayor of Radium Hot Springs (BC) and a Councillor from Lethbridge (AB), about formulating for future FCM conferences a caucus for 2SLGBTQ+ municipal leaders to network, lobby and put forward motions.

### **June 1<sup>st</sup>**

#### **Traveled home to Yellowknife**

**CITY OF YELLOWKNIFE - EXPENSE CLAIM**

EXPENSE ITEMS	ALLOWABLE AMOUNTS Note: Receipts are required for ALL items indicated in "Receipts" column	RECEIPTS Number & show #	Enter date. Use one column for each day.					TOTAL EXPENSE
			May 28	May 29	May 30	May 31	June 1	
AIR TRAVEL	Economy Class (Attach passenger ticket with arrival/ departure times)							
RENTAL CAR	Actual							
PRIVATE VEHICLE	_____ km x _____ rate = \$ _____ (\$0.720/km NWT & \$0.599/km elsewhere)							
TAXI & TRANSIT	Receipts required for all amounts over \$5.00							
ACCOMMODATION	Hotels							1436.85
	Private Accommodation (\$50.00 / per night)							
INCIDENTALS	\$17.50 / day							
MEALS	Do not claim for sponsored meals or meals included in price of transport	Breakfast \$28.85 / day	28.85					28.85
		Lunch \$35.05 / day	35.05					35.05
		Dinner \$74.95 / day		74.95	74.95	74.95	74.95	299.80
TELEPHONE	Specify Purpose							
OTHER	Specify Purpose							
TOTAL EXPENSE	Specify Purpose							
HONORARIUM	Council only - \$260.00 / day (paid separately through HR)		260.00	260.00	260.00	260.00	260.00	1300.00
GRAND TOTAL								3,100.55

I certify that I have expended the amounts claimed and that all expenditures were on City Business.

Garett Cochrane (Jun 5, 2025 17:30 MDT)

(SIGNATURE OF COUNCIL MEMBER)

06/05/2025

(DATE)

Less Advance Received - \$ \_\_\_\_\_

Ben Hendriksen (Jun 5, 2025 17:33 MDT)

(SIGNATURE OF MAYOR)

06/05/2025

(DATE)

Balance Owing – To/by Employee/Councillor  
- \$ 3,100.55

(CASH/CHEQUE ATTACHED)

Financial Coding: 0100-1-6211

**CITY OF YELLOWKNIFE  
TRAVEL AUTHORIZATION AND EXPENSE CLAIM**

Name: \_\_\_\_\_ Date: \_\_\_\_\_

Department: \_\_\_\_\_

The above named is authorized to travel for \_\_\_\_\_ days, departing \_\_\_\_\_

For the purpose of: \_\_\_\_\_

For Travel Advance: \_\_\_\_\_  
Approved, Mayor

Authorization is given for a Travel Expense Advance of \$ \_\_\_\_\_

Coding: \_\_\_\_\_  
Approved, Mayor



AN IHG® HOTEL

06-01-25

<b>Garett Cochrane</b>	Folio No. :	Room No. : <b>726</b>
	A/R Number :	Arrival : <b>05-28-25</b>
<b>Canada</b>	Group Code :	Departure : <b>06-01-25</b>
	Company : <b>Leisure</b>	Conf. No. : <b>80699287</b>
	Membership No. :	Rate Code : <b>IGCOR</b>
	Invoice No. :	Page No. : <b>1 of 1</b>

Date	Description	Charges	Credits
05-28-25	*Accommodation	319.00	
05-28-25	MAT Tax 5%	15.95	
05-28-25	HST Tax 13%	43.54	
05-29-25	*Accommodation	314.00	
05-29-25	MAT Tax 5%	15.70	
05-29-25	HST Tax 13%	42.86	
05-30-25	*Accommodation	289.00	
05-30-25	MAT Tax 5%	14.45	
05-30-25	HST Tax 13%	39.45	
05-31-25	*Accommodation	289.00	
05-31-25	MAT Tax 5%	14.45	
05-31-25	HST Tax 13%	39.45	
06-01-25	Visa		1,436.85

XXXXXXXXXXXX2102

Thank you for staying with us! Qualifying points for this stay will automatically be credited to your account. Please tell us about your stay by writing a review here - [www.ihgrewardsclub.com/review](http://www.ihgrewardsclub.com/review). We look forward to welcoming you back soon.

<b>Total</b>	<b>1,436.85</b>	<b>1,436.85</b>
<b>Balance</b>	<b>0.00</b>	

**Guest Signature:** \_\_\_\_\_

I have received the goods and / or services in the amount shown herein. I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or associate fails to pay for any part or the full amount of these charges. If a credit card charge, I further agree to perform the obligations set forth in the cardholder's agreement with the issuer.

HST Number-834531998RT0001  
Holiday Inn Express & Suites Ottawa Downtown East  
235 King Edward Avenue  
Ottawa, ON K1N 7L8

Owned and Operated by 2436477 Ontario Inc.



## CITY OF YELLOWKNIFE

**MEMORANDUM TO COMMITTEE**

**COMMITTEE:** Governance and Priorities / Council

**DATE:** June 9, 2025

**DEPARTMENT:** Public Works & Engineering

**ISSUE:** Whether to proceed with surface patching treatment of Franklin Avenue (41 Street to 43 Street).

**RECOMMENDATION:**

That Council authorize Administration to redirect capital carry over funding to make improvements to Franklin Avenue from 41 Street to 43 Street.

**BACKGROUND:**

Administration is currently in the detailed design phase for major reconstruction efforts of Franklin Avenue from 41 Street to 43 Street, commonly known as Franklin Hill. Last reconstructed in 2004, this section of roadway has undergone significant differential settlement on the north side. Major reconstruction was scheduled for 2026 in the City's capital planning process.

Concurrently, there is also the significant capital replacement of Lift Station #1 on the corner of School Draw and Franklin Avenue. This project also requires some work to be completed on Franklin Avenue due to the sewage forcemain location and connection.

Contractors bidding the major lift station work have requested a 12-month extension to the completion date of the project citing schedule complications associated with our short construction season and the underground nature of the work near Great Slave Lake and expected water table issues.

**COUNCIL STRATEGIC DIRECTION/RESOLUTION/POLICY:****Strategic Direction #1: People First****Focus Area 1.2****Housing for All**

Doing our part to create the context for diverse housing and accommodation options.

**Strategic Direction #2: Service Excellence****Focus Area 2.1****Asset Management**

Planning, implementing and maintaining assets to reliably, safely and cost effectively deliver services for current and future community needs.

**APPLICABLE LEGISLATION, BY-LAWS, STUDIES, PLANS:**

Budget 2025

**CONSIDERATIONS:****Lift Station #1 Project Schedule**

There are significant underground works required to construct the new lift station. The prequalified contractors bidding on the work have suggested that the City's project schedule is problematic due to the timing of the tender period as well as the shortened construction season. It is not favorable to begin major excavations with cold weather approaching.

Public Works & Engineering agreed with the assessment of contractors, and a 12-month extension was granted from July 2027 to July 2028. The extension reduces project risk and provides contractors with an extended period in which to plan work in a more effective manner, and potentially lowering project costs due to reduced risk.

**Franklin Avenue Reconstruction**

This section of roadway is currently in the detailed design and estimating phase of the project. Major capital work was scheduled for the 2026 construction season. Due to the extension of the lift station and forcemain work, Administration is rescheduling the major capital works for 2028 or 2029. This will provide some relief for residents impacted by construction in the vicinity as 49A Avenue that underwent water and sewer replacement as well as paving in 2024 and 2025.

The intent of this project is to remove the areas of settlement and heaving and create a smoother road surface in this specific area as a temporary repair until a larger capital project described above can be completed.

**Road Safety**

Delaying the major capital reconstruction project to 2028 or 2029 is problematic for existing road conditions and safety. The road has undergone significant differential settlement over the years. Administration is recommending surface treatment (patching) to address this and create a safer and more comfortable road section in the interim.

**Financial Considerations**

The estimates received from the City's engineering consultant in collaboration with the contractor are approximately \$625,000.00. Administration is recommending these costs be covered by paving carryover amounts of \$1,989,122.00. There will also be lower capital expenditures than planned due to the extension of the lift station project schedule.

**ALTERNATIVES TO RECOMMENDATION:**

Administration has no alternatives and has determined this is the most favorable approach.

**RATIONALE:**

With the request of a schedule extension granted for the lift station project, Administration determined that this would impact the future scheduling of major capital works planned for Franklin Avenue (Hill). Administration also recognizes that this section of road cannot endure another 3-4 years of current state. An investment in surface treatment (patching) this season will extend this roadway for the expected time and will provide relief in project coordination and for residents of the area.

Consideration of all the enclosed information results in this deviation from the 2025 capital budget and is the recommendation of Administration.

**ATTACHMENTS:**

None

Prepared: MAY 30, 2025; CG/wa

Revised: