

2023 THIRD QUARTER FORECAST & VARIANCE REPORT HIGHLIGHTS

Governance and Priorities Committee

January 08, 2024



Context

- Report is usually presented around October every year.
- Figures have been influenced by August 2023 evacuations.
- Ongoing accounting work in the background

Agenda

- Context
- Revenues Variances
- Expenses Variances
- Statement of Operations Forecast
- Capital Variances
- Carry Forwards
- Carry Forwards Funding
- Accumulated Surplus

2023 Operations Revenue Variances

| Details | Amount |
|-------------------------------------------------|---------------|
| Government Grants & Transfers | ↑ \$5,576,000 |
| Investment Income | ↑ \$4,140,000 |
| Government Grants & Transfer related to Capital | ↓ \$7,816,000 |
| User fees | ↓ \$866,000 |
| Development Levies, Licenses & permits | ↑ \$720,000 |

+ \$2.3m

2023 Operations Expenses Variances

| Details | Amount |
|-------------------------------------|----------------|
| Contracted & general services | ↑ \$11,421,000 |
| Utilities – Power & Fuel | ↓ \$309,000 |
| Salaries, wages & employee benefits | ↓ \$2,606,000 |
| Minor Capital expenses | ↓ \$4,029,000 |
| Landfill Closure costs (Recovery) | ↓ \$720,000 |

+ \$3.6m

2023 Statement of Operations Forecast

| December 31 (000's) | 2023 Budget | 2023 Forecast |
|-----------------------|-------------|---------------|
| Total Revenues | \$111,216 | \$113,555 |
| Total Expenses | (\$91,003) | (\$94,654) |
| Annual Surplus/Excess | \$20,213 | \$18,901 |

↓ \$1.3m

↓ 6%

↑ Influenced by one-off revenues

2023 Capital Variances

- CS Land Fund Capital Projects \$1.6 million

- Aquatic Centre \$30.3 million

- Fire Hall Expansion/Renovation \$4.4 million

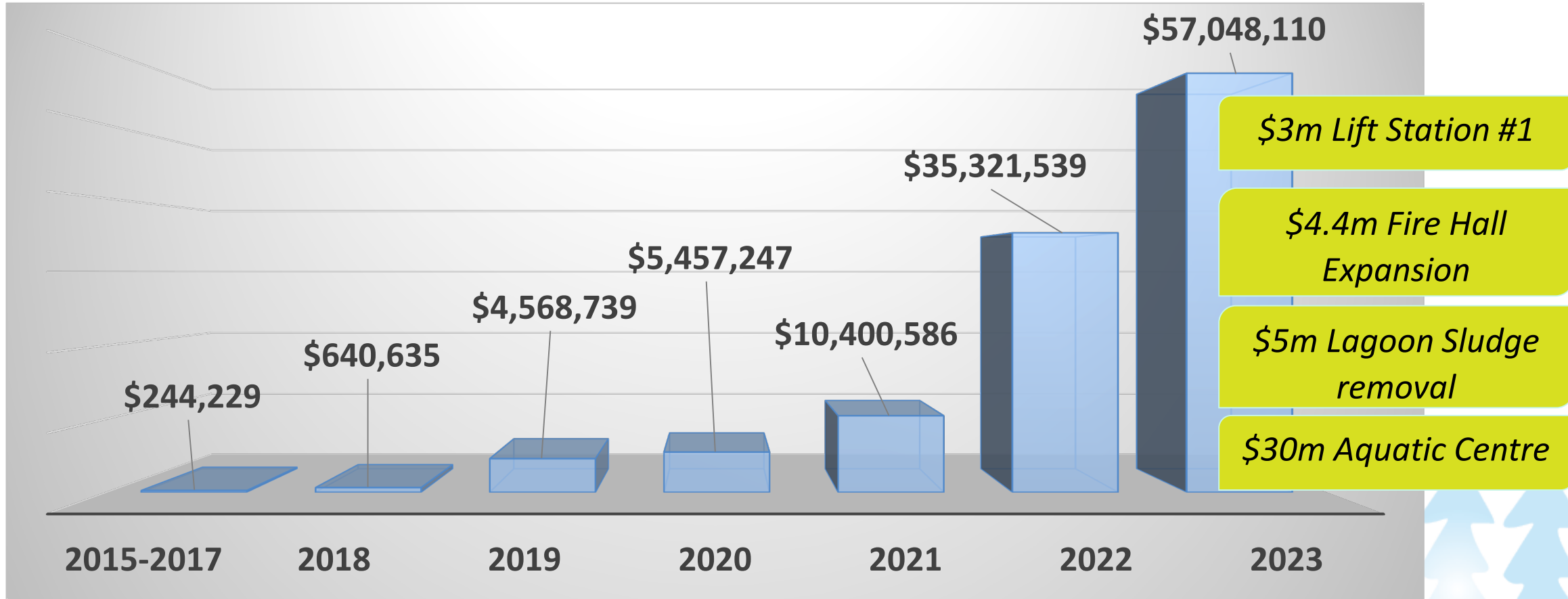
- Land Fund Capital Projects \$2.9 million

- Lift Station #1 Replacement \$3 million

- Lagoon Sludge Removal \$5 million



2023 Carry Forward Balances



2023 Carry Forward Funding

| Funding Source | Amount | |
|------------------------------------------|---------------------|---------------------------|
| Debt | \$3,243,935 | ← Aquatic Centre |
| Internal Transfers | \$5,644,554 | |
| Government Grants received not yet spent | \$32,255,874 | |
| User Fees and Charges | \$2,233,080 | |
| Government Grants to be claimed | \$13,670,667 | ← CPI, DMAF & ICIP grants |
| | <u>\$57,048,110</u> | |

Accumulated Surplus

The Total Amount by which the City's Assets exceed its liabilities

Restricted Reserves

The Accumulated excess of revenues over expenses from prior years

2023 Statement of Financial Position

| Anticipated Growth in Net Worth | (000's) |
|-----------------------------------------|------------------|
| 2022 Net Worth | \$362,793 |
| 2023 Forecasted Annual Positive Balance | \$18,901 |
| 2023 Expected Net Worth | <u>\$381,694</u> |

New Net Worth

Thank You