



CITY OF YELLOWKNIFE

Council Agenda

Wednesday, April 22, 2026 at 12:05 p.m.

Welcome to the

REGULAR MEETING OF COUNCIL

Council Chamber, City Hall
4807 - 52nd Street
Yellowknife

All presentations pertaining to items on the Agenda for the meeting shall be heard under the “Delegations Pertaining to Items on the Agenda,” portion of the Order of Business. All presentations pertaining to items not on the Agenda shall be heard under the “Delegations Pertaining to Items Not on the Agenda” portion of the Order of Business.

The following procedures apply to all delegations before Council:

- a. all delegations shall address their remarks directly to the Presiding Officer and shall not pose questions to individual Members or Administration;
- b. each presenter shall be afforded five minutes to make their presentation;
- c. the time allowed to each presenter may be extended beyond five minutes by a resolution of Council;
- d. after a person has spoken, any Member may, through the Presiding Officer, ask that person or the City Administrator relevant questions; and
- e. no debate shall be permitted on any delegation to Council either between Members or with an individual making a presentation.

Please refer to By-law No. 5119, the Council Procedures By-law, for the rules respecting the procedures of Council.

COUNCIL:

Mayor Ben Hendriksen

Councillor Stacie Arden-Smith
Councillor Garrett Cochrane
Councillor Ryan Fequet
Councillor Rob Foote

Councillor Cat McGurk
Councillor Tom McLennan
Councillor Steve Payne
Councillor Rob Warburton

All annexes to this agenda may be viewed on the City’s website www.yellowknife.ca or by contacting the City Clerk’s Office at 920-5602.



Item No. **Description**

OPENING STATEMENT

1. Councillor Foote will read the Opening Statement.

The City of Yellowknife acknowledges that we are located in Chief Drygeese territory. From time immemorial, it has been the traditional land of the Yellowknives Dene First Nation. We respect the histories, languages, and cultures of all other Indigenous Peoples including the North Slave Métis, and all First Nations, Métis, and Inuit whose presence continues to enrich our vibrant community.

AWARDS, CEREMONIES AND PRESENTATIONS

2. There were no awards, ceremonies or presentations for the agenda.

ADOPTION OF MINUTES FROM PREVIOUS MEETING(S)

Previously
 Distributed

3. Minutes of Council for the regular meeting of Wednesday, March 25, 2026 are presented for adoption.

4. Councillor Foote moves,
 Councillor _____ seconds,

That Minutes of Council for the regular meeting of Wednesday, March 25, 2026 be presented for adoption.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|

Previously
 Distributed

5. Minutes of Council for the special meeting of Wednesday, March 25, 2026 are presented for adoption.

6. Councillor Foote moves,
 Councillor _____ seconds,

That Minutes of Council for the special meeting of Wednesday, March 25, 2026 be presented for adoption.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|



Item No.

Description

Previously
Distributed

7.

Minutes of Council for the special meeting of Wednesday, April 1, 2026 are presented for adoption.

8.

Councillor Foote moves,
Councillor _____ seconds,

That Minutes of Council for the special meeting of Wednesday, April 1, 2026 be presented for adoption.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|

Previously
Distributed

9.

Minutes of Council for the special meeting of Wednesday, April 15, 2026 are presented for adoption.

10.

Councillor Foote moves,
Councillor _____ seconds,

That Minutes of Council for the special meeting of Wednesday, April 15, 2026 be presented for adoption.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|

DISCLOSURE OF CONFLICT OF INTEREST AND THE GENERAL NATURE THEREOF

11.

Does any Member have a conflict of interest in any matter before Council today?

CORRESPONDENCE & PETITIONS

12.

There was no correspondence nor were there any petitions for the agenda.

STATUTORY PUBLIC HEARINGS

13.

There were no Statutory Public Hearings for the agenda.

DELEGATIONS PERTAINING TO ITEMS ON THE AGENDA

14.

There were no delegations pertaining to items on the agenda.



Item No. **Description**

MEMBER STATEMENTS

- 15. There were no statements for the agenda.
- 16. Are there any Member statements from the floor?

INTRODUCTION AND CONSIDERATION OF COMMITTEE REPORTS

Councillor Foote will introduce the following reports:

- 17. Governance and Priorities Committee Report for April 1, 2026.
- 18. There was no business arising from this meeting.
- 19. Governance and Priorities Committee Report for April 8, 2026.
- 20. There was no business arising from this meeting.
- 21. Governance and Priorities Committee Report for April 15, 2026.
- 22. Councillor Foote moves,
Councillor _____ seconds,

That Council appoint the following members to serve on the Community Advisory Board on Homelessness (CAB) commencing April 23, 2026 and ending April 22, 2028:

| Name | Representing |
|------------------|---|
| Nomazulu Khumalo | One (1) representative from an organization serving women/families fleeing violence |
| Byrne Richards | One (1) representative from Indigenous Peoples or organizations, including Friendship Centres or Indigenous housing organizations |
| Gloria Francis | One (1) representative from a youth serving organizations, including non-government Child Welfare agencies |
| Denise McKee | One (1) representative from an organization serving persons with disabilities |
| Brenda Kowana | One (1) representative from Veterans Affairs Canada or veterans serving organizations |

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|



| <u>Item No.</u> | <u>Description</u> |
|-----------------|--------------------|
|-----------------|--------------------|

NEW BUSINESS

(For Information Only)

- | | |
|-----|---|
| 23. | A memorandum regarding Work Plan Initiatives 2025-2026 Update. |
| 24. | A memorandum regarding whether to appoint Timothy Edwards as a Development Officer for the City of Yellowknife. |
| 25. | Councillor Foote moves, Councillor _____ seconds, |

That:

- 1. pursuant to s. 3.1 of Zoning By-law No. 5045, as amended, Timothy Edwards be appointed as a Development Officer for the City of Yellowknife; and**
- 2. the term of appointment shall expire upon termination of employment with the City of Yellowknife.**

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|

- | | |
|-----|---|
| 26. | Is there any new business from the floor? |
|-----|---|

ENACTMENT OF BY-LAWS

- | | | |
|-----|-------------------|---|
| 27. | By-law No. 5121 - | A by-law to amend the Community Plan By-law No. 5007, as amended, to change the land use designation of portion of Lot 32, Block 568, Plan 4452, from Engle Industrial Business District to Kam Lake, as referenced on Maps 2, 11 and 13 of the Community Plan By-law No. 5007, as amended, is presented for Third Reading. |
|-----|-------------------|---|

- | | |
|-----|--|
| 28. | Councillor Foote moves, Councillor _____ seconds, |
|-----|--|

Third Reading of By-law No. 5121.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|



| <u>Item No.</u> | <u>Description</u> |
|-----------------|---|
| 29. | By-law No. 5122 - A by-law to amend the Community Plan By-law No. 5007, as amended, to redesignate a portion of Lot 5, Block 301, Plan 2631 (4302 49 Avenue) from Niven Residential to Downtown Central Residential, as referenced on Maps 2, 4, and 8 of Community Plan By-law No. 5007, as amended (Jackpine Paddle), is presented for Third Reading. |

30. Councillor Foote moves,
Councillor _____ seconds,

Third Reading of By-law No. 5122.

| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|
|-----------|-----------|---------|--------------------|

| | |
|-----|---|
| 31. | By-law No. 5123 - A by-law to amend the Zoning By-law No. 5045, as amended, to rezone a portion of Lot 5, Block 301, Plan 2631 (4302 49 Avenue) from NA – Natural Area to RC – Residential Central (Jackpine Paddle), is presented for Third Reading. |
|-----|---|

32. Councillor Foote moves,
Councillor _____ seconds,

Third Reading of By-law No. 5123.

| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|
|-----------|-----------|---------|--------------------|

| | |
|-----|---|
| 33. | By-law No. 5129 - A by-law to create Area Development Plan Kam Lake South One, for the area of; Lot 6, Block 569, Plan 4612 (Parcel A); Lot 1086, Block Quad 85J/ 8, Plan 2547 (Parcel B); and portion of Lot 7, Block 569, Plan 4612, as referenced in the Schedule A-1 of the By-law, is presented for First Reading. |
|-----|---|



Item No.

Description

34. Councillor Foote moves,
Councillor _____ seconds,

First Reading of By-law No. 5129.

| | | | |
|-----------|-----------|---------|--------------------|
| Unanimous | In Favour | Opposed | Carried / Defeated |
|-----------|-----------|---------|--------------------|

DEFERRED BUSINESS AND TABLED ITEMS

35. There was no deferred business and there were no tabled items for the agenda.
36. Is there any deferred business or are there any tabled items from the floor?

OLD BUSINESS

37. There was no old business for the agenda.
38. Is there any old business from the floor?

NOTICES OF MOTION

39. There were no notices of motion for the agenda.
40. Are there any notices of motion from the floor?

DELEGATIONS PERTAINING TO ITEMS NOT ON THE AGENDA

41. There were no delegations pertaining to items not on the agenda.

ADMINISTRATIVE ENQUIRIES

42. There were no administrative enquiries for the agenda.
43. Are there any administrative enquiries from the floor?

ADJOURNMENT



CITY OF YELLOWKNIFE

GOVERNANCE AND PRIORITIES COMMITTEE REPORT

Wednesday, April 1, 2026 at 12:05 p.m.

Report of a meeting held on Wednesday, April 1, 2026 at 12:05 p.m. in the City Hall Council Chamber.
The following Committee members were in attendance:

Chair: Mayor B. Hendriksen,
Councillor S. Arden-Smith,
Councillor G. Cochrane,
Councillor R. Fequet,
Councillor R. Foote,
Councillor T. McLennan,
Councillor S. Payne, and
Councillor R. Warburton.

The following members of Administration staff were in attendance:

S. Van Dine,
C. Caljouw,
S. Jovic,
C. MacLean,
K. Pandoo,
A. Rivers,
K. Thistle,
C. White,
G. White, and
B. Ly.

| <u>Item</u> | <u>Description</u> |
|-------------|--|
| 1. | (For Information Only) Councillor Cochrane read the Opening Statement at the Special Council Meeting held immediately preceding this meeting. |
| 2. | (For Information Only) There were no disclosures of conflict of interest. |



(For Information Only)

3. Committee read a memorandum regarding whether to amend the 2025-2026 Revised Work Plan.

Committee noted that:

- In June 2023, Council approved the 2023-2026 Strategic Directions for its term in office.
- Subsequently, Council approved an implementation action plan for their Strategic Directions (the “Work Plan”), which considered challenges arising from the tumultuous year that was 2023.
- In May 2024, Council reviewed a revised 2024-2026 Work Plan and, among other things, directed Administration to use the Work Plan to prioritize initiatives and tasks.
- In November 2024, Administration provided an update to Council on Work Plan accomplishments and looking ahead to 2025.
- In May 2025, Administration provided an update to Council on Work Plan accomplishments

With less than six months left in Council’s term of office, the intent of this memorandum is to provide an update to Committee on the status of 2025 - 2026 Work Plan initiatives, Administration’s prioritization of those initiatives, and how such work is advancing Council’s Strategic Directions. This update is also intended to provide Council a line of sight on other emerging priorities, and an opportunity to provide additional direction to Administration with respect to those priorities.

Council Strategic Direction/Resolution/Policy include:

- | | |
|----------------|--|
| Motion 0091-23 | That Council approve the 2023-2026 Council Strategic Directions. |
| Motion 0153-23 | That the 2023-2026 Council Strategic Directions Implementation Actions be referred back to Administration to be updated and incorporated into the 2024 work plan and be brought back to Governance and Priorities Committee in early 2024 to review and approve the administrative and strategic actions together. |
| Motion 0031-24 | That Council approve the 2023 – 2026 Council Strategic Directions Implementation Action Plan. |
| Motion 0104-24 | That Council: <ol style="list-style-type: none">1. Support the revised 2024 – 2026 Work Plan as presented and direct Administration to use the Work |



Plan to prioritize initiatives and tasks, and to inform Council during their deliberations of the impacts of any potential new initiatives and tasks;

2. Direct Administration to hire one(1) Communications Officer and one (1) Customer Service Outreach Coordinator as presented in the Work Plan;
3. Support the efficiency recommendations as presented in the Work Plan and direct Administration to implement each as soon as possible, including returning to Council with any necessary By-law amendments; and
4. Support in principle the advocacy efforts within the revised 2024 – 2026 Work Plan.

Motion 0100-25

That Council approve the 2025 – 2026 Revised Work Plan, as presented.

Applicable legislation, by-laws, studies, plans include:
Council's Strategic Directions 2023-2026.

Committee noted that Council's Strategic Directions provide direction and focus for the future of the City of Yellowknife and will help guide Council decision-making regarding priority setting, resources and budget allocations. Council's Strategic Directions also inform Administration's work to advance and achieve Council's goals.

This Work Plan review marks progress and ensures clear priorities for the balance of Council's current term, including alignment with the evolving municipal landscape. For example, readiness for federal Department of Defence investments, increasing land and housing pressures, reconciliation, response to encampments, and exploring the feasibility of hosting the 2035 Canada Winter Games are all issues Council mandated Administration to prioritize; however, they are not reflected in Council's priority-setting Work Plan. In addition, Administration continues to put energy into emergency management planning for unforeseen events. Therefore, as emerging priorities develop, Council has an opportunity to refine their direction and focus for the remaining term.

Committee requested that Administration provide additional information on delayed Work Plan items, including anticipated completion timelines and identification of items unlikely to proceed in 2025–2026.

4. The meeting adjourned at 1:11 p.m.



CITY OF YELLOWKNIFE

GOVERNANCE AND PRIORITIES COMMITTEE REPORT

Wednesday, April 8, 2026 at 12:05 p.m.

Report of a meeting held on Wednesday, April 8, 2026 at 12:05 p.m. in the City Hall Council Chamber.
The following Committee members were in attendance:

Chair: Mayor B. Hendriksen,
Councillor G. Cochrane,
Councillor R. Fequet,
Councillor R. Foote,
Councillor C. McGurk,
Councillor T. McLennan,
Councillor S. Payne, and
Councillor R. Warburton.

The following members of Administration staff were in attendance:

S. Van Dine,
C. Caljouw,
D. Gillard,
C. Greencorn,
K. Pandoo,
R. Solatorio,
K. Thistle,
E. Thompson,
C. White,
G. White, and
S. Jovic.

| <u>Item</u> | <u>Description</u> |
|-------------|--|
| 1. | (For Information Only) Mayor Hendriksen read the Opening Statement. |
| 2. | (For Information Only) Councillor Warburton declared a conflict of interest with Item No.5 of the agenda, a memorandum regarding whether to approve an Area Development Plan for the lands within Kam Lake South area, as he is part owner of the land. |



(For Information Only)

3. Committee heard a presentation from Administration regarding Place Branding. Committee suggested several amendments and left it with Administration to finalize. Administration noted that the framework remains in draft form and will be refined based on Committee feedback. Administration further noted that the branding work will be shared with partners and stakeholders for additional validation and may return to Council for further review at a later date (tentatively in August).

Administration undertook to provide the list of 15 diverse Yellowknifers who were interviewed and identified as being passionate about the community and able to articulate stories that highlight what makes Yellowknife special.

(For Information Only)

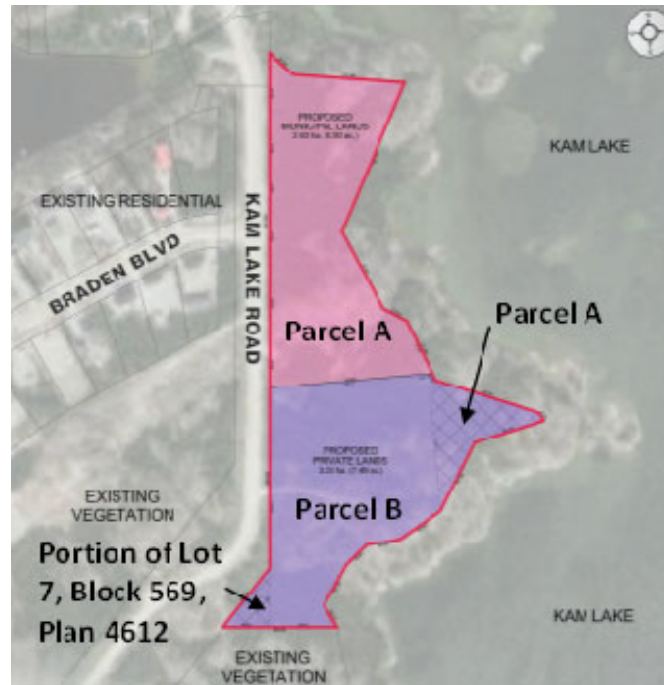
4. Councillor Warburton declared a conflict of interest and excused himself from the meeting at 1:08 p.m.

(For Information Only)

5. Committee read a memorandum regarding whether to approve an Area Development Plan for the lands within Kam Lake South area.

Committee noted that the land use designation of the subject land is Kam Lake South and it is zoned KLS 1 - Kam Lake South One. The plan area is undeveloped except for an area within Lot 1086, Block Quad 85J/ 8, Plan 2547 (parcel B) currently having large satellite foundations on site. The purpose of an area development plan is to guide the future development of the lands including future lot subdivision, public access, and vehicular access.

There are two primary parcels in the plan area: Parcel A plus a small portion of Lot 7, Block 569, Plan 4612 which are owned by the City of Yellowknife (the 'City') and Parcel B owned by Aurora Tracking Station Inc. The small portion of Lot 7, Block 569, Plan 4612 is included in the proposed Area Development Plan as it is proposed to be disposed of by the city and merged with Parcel B in the future.



Map 1. Location of the Plan Area

In November, 2022, Aurora Tracking Station Inc. purchased Parcel B from the City for the purpose of its future business growth through adoption of By-law No. 5069. A caveat was registered which requires an Area Development Plan for Parcel A and B. Dillon Consulting, acting for the applicants (City of Yellowknife and Aurora Tracking Station Inc.), was retained for the preparation of the Area Development Plan proposal. The purpose of utilizing a consultant by the City was to move the project forward in a timely manner given other municipal planning commitments. The application was deemed complete on January 5, 2026.

The proposed Area Development Plan fulfills the mandatory requirements established in section 8 and 9 of the *Community Planning and Development Act*. As presented, the proposed Area Development Plan aligns with objectives and policies of Kam Lake South Land Use Designation as well as other policies established in the Community Plan. According to the definition of an Area Development Plan, it includes specific policy considerations based on observation of the unique features of the location such as dark sky policies.

Council Strategic Direction/Resolution/Policy include:

Strategic Direction #3:

Sustainable Future

Focus Area 3.3:

Robust Economy

Doing our part to stimulate and amplify economic development opportunities.

Key Initiatives 3.3.3

Aligning with regional and territorial economic opportunities.



Applicable legislation, by-laws, studies, plans include:

1. *Cities, Towns and Villages Act S.N.W.T. 2003;*
2. *Community Planning and Development Act S.N.W.T. 2011, c.22; and*
3. Community Plan By-law No. 5007, as amended.

Legislative

- Community Planning and Development Act

The *Community Planning and Development Act* establishes the framework for the City to regulate development within its boundaries. Section 8 and 9 of the *Act* establishes the mandatory requirements of an area development plan. A statutory public hearing and three distinct and separate readings are required for the formal adoption of the by-law.

- Community Plan By-law No. 5007

“The purpose of a community plan is to provide a policy framework to guide the physical development of a municipality, having regard to sustainability, the environment, and the economic, social and cultural development of the community”. (*Community Planning and Development Act*, Section 3 (1)).

Planning and development objectives and the policies of Kam Lake South are described in section 4.9 alongside land designation Map 12 in the Community Plan.

Zoning By-law No. 5045, as amended

The subject land is currently zoned KSL 1 – Kam Lake South One. The intent of the zone is to provide land for development of commercial recreation, dog lots and urban agriculture operation uses with accessory residential uses in an orderly and well-planned manner in keeping with the intent of the Community Plan.

The intent of the proposed area development plan is to be consistent with the current zoning classification. Change of zoning classification is not proposed at this time. No new development including zoning amendment, temporary uses nor land subdivision shall occur until an Area Development Plan By-law is officially adopted.

Departmental Consultation

No concerns identified with the ADP as presented.

Future land use changes (example discretionary uses like hotel) to ensure consideration of fire suppression needs of the proposed development and fire protection requirements.

Public Consultation

A Notice of Application for the Community Plan By-law Amendment was posted on-site at the subject property on January 16, 2026 for two weeks, as well as on the City’s website, as required by Section 6.7 of Community Plan By-law No. 5007, and section 14 (2) of the *Community Planning and Development Act*. Dillon Consulting held an open house on November 13, 2025. No public comments have been received.



Committee noted that when Parcel B was disposed to Aurora Tracking Station Inc. and subsequently a purchase agreement was made, the initiation of an area development plan for the subject lands became one of the requirements of the purchaser. This is consistent with legislation and the Community Plan.

An area development plan provides the framework for the subdivision or development of an area of land within a municipality. It provides more detail than the Community Plan on the development of specific areas. Further, it may illustrate and provide policies regarding lot division, land uses, means of service, road layouts and circulation, pedestrian movements, greenspace, the phasing of development, as well as other elements.

This is to ensure orderly development in the plan area as well as surrounding areas, while supporting development objectives and policies set in the Community Plan.

Administration undertook to revise the Schedule 1: Conceptual Plan to include shading of the proposed trail within the proposed green area to more clearly indicate the intended use of that area.

Committee recommends that By-law No. 5129, a by-law to create Area Development Plan Kam Lake South One, for the area of; Lot 6, Block 569, Plan 4612 (Parcel A); Lot 1086, Block Quad 85J/ 8, Plan 2547 (Parcel B); and portion of Lot 7, Block 569, Plan 4612, as referenced in the Schedule A-1 of the By-law, be presented for adoption.

6. The meeting adjourned at 1:53 p.m.



CITY OF YELLOWKNIFE

GOVERNANCE AND PRIORITIES COMMITTEE REPORT

Wednesday, April 15, 2026 at 12:10 p.m.

Report of a meeting held on Wednesday, April 15, 2026 at 12:10 p.m. in the City Hall Council Chamber.
The following Committee members were in attendance:

Chair: Mayor B. Hendriksen,
Councillor S. Arden-Smith,
Councillor R. Fequet,
Councillor R. Foote,
Councillor C. McGurk,
Councillor T. McLennan,
Councillor S. Payne, and
Councillor R. Warburton.

The following members of Administration staff were in attendance:

S. Van Dine,
M. Alam,
C. Caljouw,
D. Gillard,
C. Greencorn,
C. MacLean,
R. Solatorio,
C. White,
G. White, and
S. Jovic.

| <u>Item</u> | <u>Description</u> |
|-------------|--|
| 1. | (For Information Only) Councillor McLennan read the Opening Statement at the Special Council Meeting held immediately preceding this meeting. |
| 2. | (For Information Only) Councillor Payne declared a conflict with Item #4 on the agenda, a presentation regarding Home Base Line Drive Outreach Program, as he is on the Board of Directors for Line Drive, and excused himself from the meeting at 12:10 p.m. |



(For Information Only)

3. Committee heard a presentation from Tammy Roberts and Traci Mercer, a representative from Home Base Yellowknife, regarding Home Base Line Drive Outreach Program.
4. In response to a question from Council, Administration undertook to provide a year-by-year comparison of substance related calls from 2022 to the end of 2025, distinguishing between the previous and current service contractors.

(For Information Only)

5. Councillor Payne returned to the meeting at 12:46 p.m.

(For Information Only)

6. Committee accepted for information a memorandum regarding Community Plan Comprehensive Update, Section 1- Section 6.

This memo accompanies the first of two presentations in which Administration will clearly articulate the major policy shifts and new directions proposed in the draft Community Plan.

To support focused and meaningful input from the Committee, this presentation will focus on:

1. New policy areas that are introduced in the Plan, and
2. Substantive changes to existing policy directions

The policies have been shifted toward an implementation-oriented planning framework. In particular:

- The emphasis on housing and workforce accommodation responds directly to current supply constraints and affordability challenges.
- The introduction of new growth areas and corridors reflects a more strategic and fiscally responsible (HAF, use of existing and planned future services etc.) approach to land development.
- Introduction of land use overlays to provide clarity of information, enabling the City to address specific policy needs without complicating the base land use designations.

These combined efforts have culminated in the draft Community Plan currently before Committee. Due to the breadth and complexity of the document, the draft policies are being presented in two parts: the first portion (Attachment A) at this meeting, and the remaining sections scheduled for April 22, 2026.

For a detailed comparison with the current Community Plan, including redline and track changes, please see Attachment B. For a clean version of the draft, see Attachment C.

What We've Accomplished So Far:



The Planning and Development Department initiated the Community Plan Comprehensive Update (CPU) in early 2025, with the project work plan presented to the Governance and Priorities Committee on February 3, 2025. This update represents a significant and necessary modernization of the City's long-range land use planning, ensuring alignment with emerging demographic trends, economic opportunities and evolving community priorities.

A key technical foundation of the CPU is the Population Projections Report, presented to Committee in September 2025. This report established low, medium, and high growth scenarios over a 25-year horizon, providing a scenario-based framework to assess future land requirements, infrastructure demand, and housing needs. This scenario-based approach reflects best practices in municipal planning, particularly relevant to northern and resource-influenced communities where growth can be variable and cyclical.

To meet statutory requirements under the *Community Planning and Development Act*, the City undertook a comprehensive and multi-phased engagement program supported by an external consulting team. Phase 1 (Visioning and Goal Setting) and Phase 2 (Policy Directions) engagement findings were presented to Committee in September 22, 2025 and January 26, 2026, respectively.

Phase 1 engagement established a shared community vision and thematic goals, which have been carried forward as the guiding framework for policy development. Phase 2 engagement adopted a more targeted, focus group-based approach, enabling deeper dialogue on complex planning issues. Importantly, this phase was structured to allow Administration to interpret and translate community input into implementable policy directions - bridging the gap between public aspirations and regulatory outcomes.

[Public Engagement Phase 1 report can be found here.](#)
[Public Engagement Phase 2 report can be found here.](#)

In parallel, substantial technical work was undertaken, including:

- Comprehensive background research and land needs analysis;
- Spatial mapping exercises in collaboration with the City's mapping consultant;
- Ongoing engagement with Indigenous governments to ensure alignment, coordination, and respect for shared interests and long-term planning considerations; and
- Internal workshop style feedback sessions with the divisional managers and consultants working on the Transportation Master Plan.

Next Steps & Milestones:



The project is currently in **Phase 4: Draft Plan and Policy Review**, representing a critical transition from policy development to validation and refinement. Once a full draft is completed, the key next steps and milestones are:

- The final phase of public engagement (Phase 3) will be undertaken in April/May 2026, focusing on review and feedback on the draft Plan;
- A statutory Public Hearing is anticipated for June 2026;
- Final adoption (Phase 5) is targeted for July 2026, including Council's second reading and submission to the Department of Municipal and Community Affairs (MACA) for approval.

From a planning perspective, the City is now at an important stage of the process, where policy directions are tested for clarity, implement-ability, and alignment with Council priorities before being finalized.

Next Presentation at GPC:

On April 22, 2026, Administration will present the remaining policy sections of the Community Plan, including:

Strategic Priorities & Policies

1. Environment
2. Climate Action
3. Transportation
4. Municipal Infrastructure

These sections will complete the policy framework by addressing critical systems that support land use and growth management. Following Committee input, Administration will refine the draft Plan in preparation for the final presentation of the Draft Community Plan Update by end of May and a Statutory Public Hearing by end of June.

Council Strategic Direction/Resolution/Policy include:

Strategic Direction #1:

People First

Focus Area 1.1

Reconciliation

Continuing to nurture positive and respectful relations with Indigenous governments, organizations and peoples.

Focus Area 1.2

Housing for All

Doing our part to create the context for diverse housing and accommodation options.

Focus Area 1.3

Liveable Community



Supporting all residents to participate in the social fabric and physical space of our community.

Strategic Direction #3:

Sustainable Future

Focus Area 3.1

Resilient Future

Enhancing Yellowknife as a great place to live, visit, work and play now and into the future.

Focus Area 3.2

Growth Readiness

Ensuring land development supports economic readiness and community priorities.

Focus Area 3.3

Robust Economy

Doing our part to stimulate and amplify economic development opportunities.

Applicable legislation, by-laws, studies, plans include:

1. *Cities, Towns and Villages Act S.N.W.T. 2003;*
2. *Community Planning and Development Act S.N.W.T. 2011, c.22; and*
3. *Community Plan By-law No. 5007, as amended;*

(For Information Only)

7. Committee recessed at 1:17 p.m. and reconvened at 1:27 p.m.

(For Information Only)

8. Committee continued its discussion regarding the Community Plan Comprehensive Update, Section 1- Section 6.

(For Information Only)

9. Councillor Payne left the meeting at 2:20 p.m.

(For Information Only)

10. Committee continued its discussion regarding the Community Plan Comprehensive Update, Section 1- Section 6.

(For Information Only)

11. Councillor Foote left the meeting at 2:28 p.m.

(For Information Only)

12. Committee continued its discussion regarding the Community Plan Comprehensive Update, Section 1- Section 6.

13. In response to questions from Committee, Administration undertook to return with additional information, rationale, and recommendations based on Committee feedback.



- (For Information Only)
14. Councillor Warburton moved,
Councillor McGurk seconded,

That Committee move in camera at 3:14 p.m. to discuss a memorandum regarding whether to appoint members to serve on the Community Advisory Board on Homelessness and a personnel matter.

MOTION CARRIED UNANIMOUSLY

- (For Information Only)
15. Committee discussed a memorandum regarding whether to appoint members to serve on the Community Advisory Board on Homelessness.

- (For Information Only)
16. Committee deferred a discussion regarding a personnel matter to a future meeting.

- (For Information Only)
17. Councillor Fequet moved,
Councillor McGurk seconded,

That Committee return to an open meeting at 3:29 p.m.

MOTION CARRIED UNANIMOUSLY

- (Business Arising from in Camera Session)
18. **Committee read a memorandum regarding whether to appoint members to serve on the Community Advisory Board on Homelessness.**

Committee noted that there are vacancies on the Community Advisory Board on Homelessness for: One (1) representative from an organization serving women/families fleeing violence; One (1) representative from Indigenous Peoples or organizations, including Friendship Centres or Indigenous housing organizations; One (1) representative from an organization serving persons with disabilities; and One (1) representative from Veterans Affairs Canada or veterans serving organization.

It is the practice of the City of Yellowknife to advertise all vacancies for boards and committees. The City has advertised vacancies on the Community Advisory Board (CAB) on Homelessness on the City's website and social media sites.

Council Strategic Direction/Resolution/Policy include:

Strategic Direction #1 People First



Motion #0459-96, as amended by #0460-96, #0462-96 and #0273-09:

“The following policy be adopted with respect to appointments to municipal boards and committees:

- i) The maximum consecutive years that an individual may serve on any one board or committee is six.
- ii) Individuals who have served the maximum six-year period on one municipal board or committee shall be eligible to be appointed to another board or committee.
- iii) No individual shall be precluded from serving concurrent terms on more than one municipal board or committee.
- iv) Notwithstanding that an individual appointee has served less than six years on a particular board or committee, Council may, after the expiration of the first or subsequent terms of that appointee, advertise for applicants to fill a vacancy on that board or committee.
- v) Notwithstanding clause (i.) of this policy, should the City receive no applications to fill a vacancy on any particular board or committee, the six year maximum limitation may, at the discretion of City Council, be waived.
- vi) Should the City receive no applications to fill a vacancy on any particular board or committee, City Council may appoint a member of the public at their discretion.

Applicable legislation, by-laws, studies, plans include:

Council Procedures By-law No. 5119.

Legislation

Section 114 of Council Procedures By-law No. 5119 states:

Special Committees of Council

114. Where Council deems it necessary to establish a special committee to investigate and consider any matter, Council shall:

- (1) name the committee;
- (2) establish terms of reference;
- (3) appoint members to it;
- (4) establish the term of appointment of members;
- (5) establish requirements for reporting to Council or a standing committee; and
- (6) allocate any necessary budget or other resources to it.

Procedural Considerations

All appointments to Special Committees must be approved by Council.

The composition of the Committee was structured so that various segments of the community are represented.

Committee noted that Committee members will assist the City in an advisory capacity regarding homelessness issues within the municipal boundaries of the City of Yellowknife. Appointing a full complement of Members will ensure that the work of the committee is completed in a timely fashion.



Committee recommended that Council appoint the following members to serve on the Community Advisory Board on Homelessness (CAB) commencing April 23, 2026 and ending April 22, 2028:

| Name | Representing |
|-------------------------|--|
| Nomazulu Khumalo | One (1) representative from an organization serving women/families fleeing violence |
| Byrne Richards | One (1) representative from Indigenous Peoples or organizations, including Friendship Centres or Indigenous housing organizations |
| Gloria Francis | One (1) representative from a youth serving organizations, including non-government Child Welfare agencies |
| Denise McKee | One (1) representative from an organization serving persons with disabilities |
| Brenda Kowana | One (1) representative from Veterans Affairs Canada or veterans serving organizations |

MOVE APPROVAL

19. The meeting adjourned at 3:31 p.m.



CITY OF YELLOWKNIFE

MEMORANDUM TO COUNCIL (For Information Only)

COMMITTEE: Council

DATE: April 22, 2026

DEPARTMENT: Administration

ISSUE: Work Plan Initiatives 2025-2026 Update.

BACKGROUND:

On April 1, 2026, Administration provided an update to Council on Work Plan accomplishments and status of ongoing initiatives and other emerging priorities. As a result, Council requested a further update on delayed initiatives, any proposed timeline changes, and clarity on what can be completed prior to the end of current Council term. This memorandum and accompanying report provide the requested updates to Council.

COUNCIL STRATEGIC DIRECTION/RESOLUTION/POLICY:

Strategic Direction #1: People First

Strategic Direction #2: Service Excellence

Strategic Direction #3: Sustainable Future

Council Motions:

Motion 0091-23 That Council approve the 2023-2026 Council Strategic Directions.

Motion 0153-23 That the 2023-2026 Council Strategic Directions Implementation Actions be referred back to Administration to be updated and incorporated into the 2024 work plan and be brought back to Governance and Priorities Committee in early 2024 to review and approve the administrative and strategic actions together.

Motion 0031-24 That Council approve the 2023 – 2026 Council Strategic Directions Implementation Action Plan.

Motion 0104-24

That Council:

1. Support the revised 2024 – 2026 Work Plan as presented and direct Administration to use the Work Plan to prioritize initiatives and tasks, and to inform Council during their deliberations of the impacts of any potential new initiatives and tasks;
2. Direct Administration to hire one(1) Communications Officer and one (1) Customer Service Outreach Coordinator as presented in the Work Plan;
3. Support the efficiency recommendations as presented in the Work Plan and direct Administration to implement each as soon as possible, including returning to Council with any necessary By-law amendments; and
4. Support in principle the advocacy efforts within the revised 2024 – 2026 Work Plan.

APPLICABLE LEGISLATION, BY-LAWS, STUDIES, PLANS:

Council's Strategic Directions 2023-2026.

ATTACHMENTS:

1. Work Plan Initiative Update Report (DM #821579); and
2. Ongoing Work Plan Initiatives & Revised Anticipated Completion Dates (DM#821573)

Prepared: April 13, 2026 AK/CC



CITY OF YELLOWKNIFE

Initiative update report

Council Strategic Directions 2023-2026

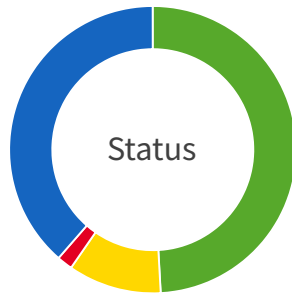
Current Reporting Date: Apr 01, 2026 - Apr 30, 2026

Report Created On: Apr 16, 2026

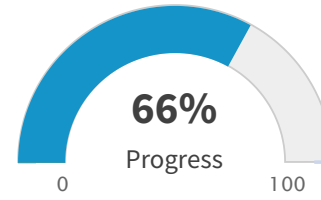
57

Initiative

Overall Summary



| | % |
|---------------------|----|
| ● On Track | 49 |
| ● Some Delay | 11 |
| ● Significant Delay | 2 |
| ● Completed | 39 |



Initiative update report

Council Strategic Directions 2023-2026

Report Created On: Apr 16, 2026

City Administration

| Description | Status | Progress | Last Update | End Date |
|--|-----------|----------|---|--------------|
| <p>Collective Bargaining - MED</p> <p>MED - Tentative Dates for Conciliation Set for September September 9 - 11, 2025</p> | Completed | 100% | <p>Accomplishments:</p> <p>Successfully negotiated MED Collective Agreement - Ratification Date October 14, 2025</p> <p>Roadblocks:</p> <p>N/A</p> <p>Next Steps:</p> <p>N/A</p> | Dec 31, 2025 |
| <p>Compensation Policy for Emergency Response</p> <p>To recognize extraordinary work hours in emergency response.</p> | Completed | 100% | <p>Accomplishments:</p> <p>Procedure completed and approved on June 4, 2025. New Procedure rolled out to staff on June 18, 2025.</p> <p>Roadblocks:</p> <p></p> <p>Next Steps:</p> <p></p> | Jun 04, 2025 |
| <p>Council Travel Policy</p> <p>Council requested via motion: #0169-22.</p> | Completed | 100% | <p>Accomplishments:</p> <p></p> <p>Roadblocks:</p> <p></p> <p>Next Steps:</p> <p></p> | Jun 30, 2026 |
| <p>Council Leave Policy</p> <p>Council requested via motion: #0206-24.</p> | Completed | 100% | <p>Accomplishments:</p> <p></p> <p>Roadblocks:</p> <p></p> <p>Next Steps:</p> <p></p> | Jun 30, 2026 |

| Description | Status | Progress | Last Update | End Date |
|--|-----------|----------|---|--------------|
| <p>Council/Administration Protocol</p> <p>Enhance governance effectiveness with a clear, practical protocol document that defines how Council and Administration collaborate.</p> | Completed | 100% | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | Sep 30, 2026 |
| <p>Interim Talent Management Strategy and Action Items</p> <p>Strategy complete in 2025. Ongoing work on action items thereafter.</p> | On Track | 50% | <p>Accomplishments:</p> <p>Funding approved.</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>Statement of Work being vetted through legal, then project can commence.</p> | Sep 30, 2026 |
| <p>Collective Bargaining - IAFF</p> | On Track | 80% | <p>Accomplishments:</p> <p>Arbitration date set for November 20, 2026.</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>✓Arbitration dates set</p> | Dec 31, 2026 |

City Manager

| Description | Status | Progress | Last Update | End Date |
|--|-----------|----------|--|--------------|
| <p>Organizational Review</p> <p>Comprehensive review of the City's strategic direction and business/operational model, corporate, departmental and staff responsibilities and workload.</p> | Completed | 100% | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>Share plan summary with all staff, start to implement the agreed to recommendations in 2026.</p> | Dec 31, 2025 |

Community Services

| Description | Status | Progress | Last Update | End Date |
|--|------------------|-------------|---|---------------------|
| <p>Dog Park Upgrades Upgrade the dog park in 2025 (gate, gravel).</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> <ul style="list-style-type: none"> ✓Installing a gate to the dog park. ✓Adding gravel to the dog park. | <p>Sep 30, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|--|------------------|-------------|---|---------------------|
| <p>Accessibility Audit Implementation</p> <p>Requirement to review audit status and determine next steps.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Plans have been developed to allocate the 2025 carryover as follows:</p> <ol style="list-style-type: none"> 1. Accessible Kitchen City Hall Upstairs - Quotes for the work including asbestos remediation have been received and it is expected that the work will be completed by Q3 2026 2. Accessible eating area YKCA - Quotes have been received and it is expected that the project will be completed by - Q2 2026 3. Accessible Features for playgrounds - the required play features have been sourced and will be installed by Q3 2026 4. Accessible Surfacing Playground - Quotes have been received with a completion date Q3 2026 5. Columbarium Access - installation of benches expected for Q3 2026 6. Install accessible basketball standards at Grace Lake and Olexin parks scheduled for Q2 2026 7. Accessible Park Amenities will be installed over the spring and summer months 2026 8. Accessible Sinks at the Community Arena will be sourced prior to 2026/27 arena ice season 9. A second walkthrough of City facilities with Accessibility Consultants including service dog and handler is scheduled for spring 2026 focusing on Vision needs. 10. In consultation with Curling Club, there will be a walkthrough of the facility focusing on downstairs washrooms and accessibility - wal 11. <p>Roadblocks:</p> <p>Possible road blocks will be supply chain issue but with pre-planning it is expected that all identified projects will proceed.</p> <p>Next Steps:</p> <p>The next steps over the coming weeks will see the contracts for the work being completed and any required parts/supplies will be secured.</p> | <p>Dec 31, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|--|-----------------|------------|---|---------------------|
| <p>City Facilities Strategic Use Study</p> <p>This project has had a scope change to include direction from Council to Administration to provide recommendation on the City divesting the Mine Rescue Building and the Wildcat Cafe. The Strategic Study will now include the Wildcat Cafe, Mine Rescue Building, City Hall, Library, Visitor Centre and RIMP</p> | <p>On Track</p> | <p>25%</p> | <p>Accomplishments:</p> <p>The initial project kick off meeting occurred on March 26/'26 with the Stantec team and included the City Manager and representatives from P & D, C/S, EOIP, and CORP. This was followed by a separate meeting with Stantec, C/S and EOIP regarding the engagement process.</p> <p>Over the first two weeks of April the engagement process was detailed with dates, locations for public meetings and the organizations to be contacted for specific opportunities to engage.</p> <p>Roadblocks:</p> <p>The project is on a very tight time to have the final report to Council in September. Currently there are no roadblocks identified.</p> <p>Next Steps:</p> <p>EOIP will develop a communications package that will detail the public opportunities. Stantec will be in contact with the various City staff and set up dates for input.</p> | <p>Sep 30, 2026</p> |
| <p>Recreational Facilities Booking Policy</p> <p>Review and update the booking policy for recreation facilities.</p> | <p>On Track</p> | <p>10%</p> | <p>Accomplishments:</p> <p>The Program Manager has reached out to EOIP to start the initial discussions on a communication plan for the project. Additionally work is being done to research what other similar size municipalities have for Booking Policies.</p> <p>Roadblocks:</p> <p>Currently there are no roadblocks identified.</p> <p>Next Steps:</p> <p>As the communication plans unfold, discussions with the impacted stakeholders will commence.</p> <p>✓Review the booking policy for recreation facilities</p> | <p>Jun 30, 2026</p> |

Economic Opportunities & Investments

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|--|---------------------|
| <p>Development of Public Engagement Guidelines and Tools</p> <p>To provide clarity on requirements and norms to achieve effective outreach. Identify tools and manage expectations.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Draft completed.</p> <p>Roadblocks:</p> <p>Next Steps:</p> <ul style="list-style-type: none"> Review and comment on draft Finalize guidelines | <p>Jun 30, 2025</p> |
| <p>Hotel Levy and Governance</p> <p>Governance structure for DMO.</p> | <p>Completed</p> | <p>100%</p> | | <p>Jul 01, 2025</p> |
| <p>Communications Strategy and Guidelines (including Place Branding)</p> <p>Provide detail on communications structure, roles, and tasks.</p> <p>Provide guidance to entire corporation on effective public affairs and outreach. Develop place brand.</p> | <p>On Track</p> | <p>0%</p> | <p>Accomplishments:</p> <ol style="list-style-type: none"> Internal communications draft guidelines completed Place Branding project commenced; consultant hired; engagement is underway Draft communications strategic plan completed <p>Roadblocks:</p> <p>Next Steps:</p> <ol style="list-style-type: none"> review and finalize drafts complete place branding engagement and receive report | <p>Aug 31, 2026</p> |
| <p>Website Modernization Project</p> <p>Modernize website.</p> | <p>On Track</p> | <p>25%</p> | <p>Accomplishments:</p> <ol style="list-style-type: none"> RFP issue and contract awarded; Phase 1 - Strategy & Foundation - completed May-August 2025 Phase 2 - Design and Development - underway with completion expected November 2025 Phase 3 - Testing, Launch and Optimization - December 2025 to March 2026 <p>Roadblocks:</p> <p>Next Steps:</p> | <p>Jun 30, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|---|-----------------|-----------|--|---------------------|
| <p>Business License Way Ahead</p> <p>Need long-term vision/approach for business licenses.</p> | <p>On Track</p> | <p>0%</p> | <p>Accomplishments:</p> <ol style="list-style-type: none"> 1. Communications plan developed; 2. Research underway <p>Roadblocks:</p> <p>As a result of the number of projects the city is currently engaging with the public on (Community Plan, Transportation Master Plan, Place Branding), the engagement phase for this project will be delayed until January 2026.</p> <p>Next Steps:</p> <ol style="list-style-type: none"> 1. Commence engagement in January 2026; 2. Provide engagement report to Council; 3. Draft by-law and memo to committee; 4. Adoption of new by-law | <p>Dec 31, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|--|---------------------|
| <p>IT Review/Audit</p> <p>Work closely with consultant to gather information on current standards, procedures, policies. Review software list, systems and application effectiveness. Review and assess existing staff structure, roles and responsibilities. Review existing Governance and Processes. Review IT Security processes and disaster recovery plans. Meet with stakeholders (management and staff) to get perspective on services provided.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | <p>Sep 30, 2025</p> |
| <p>Capital Planning Write-Ups</p> <p>Improve the capital planning process, streamline request for information, apply consistent and useful substitution of capital projects.</p> <p>Develop Capital Write-Up Form that meets all requirements for Capital Planning (Budget) and provides the information necessary for Asset Management for prioritization and assessment.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>New form was completed and used in Budget 2026 development.</p> <p>Roadblocks:</p> <p>Next Steps:</p> | <p>Sep 30, 2025</p> |
| <p>Budget Education and Training Sessions</p> <p>Prepare and lead Budget Training Sessions to all Managers and Directors involved in the City Budget.</p> <p>Empower Managers and Directors in developing an understanding of the budget process, roles, responsibilities and general guiding factors. Training sessions will include: Budget Basics, Internal Allocations, Variance / Forecasting, Navigating FMW, The Budget Process, and more.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | <p>May 31, 2026</p> |
| <p>Enterprise Resource Program</p> <p>Phase 1. Identify needs for an integrated software and process solutions for seamless work flow in and between all municipal functions.</p> | <p>On Track</p> | <p>30%</p> | <p>Accomplishments:</p> <p>N/A at this time. The end date for selecting the ERP system and implementation partner is December 31, 2026.</p> <p>Roadblocks:</p> <p>Awaiting the setting up of the City of Yellowknife Managers Committee Corporate (CY MCC) to advance forward.</p> <p>Next Steps:</p> <p>Define the scope of work and draft Terms of Reference for the Project Manager.</p> | <p>Dec 31, 2028</p> |

| Description | Status | Progress | Last Update | End Date |
|---|----------|----------|--|--------------|
| <p>Development of Asset Management Policy:</p> <p>This policy guides the identification of essential infrastructure projects and the efficient allocation of resources.</p> | On Track | 75% | <p>Accomplishments:</p> <p>1st draft of the Policy has been completed.</p> <p>Roadblocks:</p> <ol style="list-style-type: none"> 1. Clearly describing the definitions. 2. Cross-departmental competing priorities <p>Next Steps:</p> <p>Review, update, and finalize the policy by end of August 2026.</p> | Aug 31, 2026 |
| <p>Emerging Issues Reserve Fund</p> <p>Develop an “Emerging Issues Reserve Fund” policy.</p> | On Track | 90% | <p>Accomplishments:</p> <p>Policy is at the review stage.</p> <p>Roadblocks:</p> <p>None</p> <p>Next Steps:</p> <p>Policy is tentatively scheduled for the GPC agenda of June 03, 2026.</p> | Jun 30, 2026 |
| <p>Development of Financial Policy: Investment</p> <p>Required for budget deliberations and for long-term financial planning.</p> <p>This initiative involves the creation of a comprehensive Investment Policy by reviewing the City’s existing by-law and benchmarking it against best practices from other municipalities. The goal is to modernize the policy framework to ensure the City’s funds are invested prudently, maximizing returns while minimizing risk, and aligning with current economic conditions and legislative requirements.</p> | On Track | 75% | <p>Accomplishments:</p> <p>Policy development is at an advanced stage. Working with our banking partner at the moment for a jurisdictional scanning and benchmarking</p> <p>Roadblocks:</p> <p>Policy is quite dated.</p> <p>Next Steps:</p> <p>Policy is expected to be finalized by end of October 2026 and will be part of Budget 2027 deliberations.</p> | Oct 31, 2026 |
| <p>Development of Financial Policy: Mill Rate Policy</p> <p>Policy to provide direction to City’s Administration when preparing annual recommendations to City Council respecting the annual municipal tax levy by-law</p> | On Track | 95% | <p>Accomplishments:</p> <p>Council has passed a motion to direct Administration to:</p> <ol style="list-style-type: none"> 1. Use the Tax Ratio Approach to develop a Mill Rate Policy; 2. Keep the tax ratio in the Mill Rate Policy between the Residential class and Commercial & Industrial class at 1:2. <p>Roadblocks:</p> <p>N/A</p> <p>Next Steps:</p> <p>Policy is tentatively scheduled to be on the GPC Agenda of June 03, 2026.</p> | Jun 30, 2026 |

| Description | Status | Progress | Last Update | End Date |
|---|-------------------|------------|--|---------------------|
| <p>Update of the Procurement Processes and Policies</p> <p>Reviewing of City's procurement processes and policies to ensure compliance, value for money, transparency, risk management, and alignment with evolving community priorities</p> | <p>On Track</p> | <p>50%</p> | <p>Accomplishments:</p> <ol style="list-style-type: none"> 1. Currently undertaking an internal review of the procurement processes to identify gaps. 2. The Terms of Reference for a comprehensive review of our Procurement Policies has been drafted. <p>Roadblocks:</p> <p>N/A</p> <p>Next Steps:</p> <p>Post the Request For Proposal by end of Q2 2026.</p> | <p>Jun 30, 2027</p> |
| <p>Water and Sewer Rate Review</p> <p>To ensure water and sewer rates are fair, financially sustainable, and reflective of the accurate cost of service while supporting infrastructure renewal and conservation</p> | <p>On Track</p> | <p>50%</p> | <p>Accomplishments:</p> <p>In October 2025, Council approved the amendments to the water and sewer rate structure and directed Administration to complete the work and bring forward the necessary by-laws</p> <p>Roadblocks:</p> <p>Currently undertaking assessment of the billing systems, software, and processes</p> <p>Next Steps:</p> <ol style="list-style-type: none"> 1. Configure utility billing software to reflect the new rate structure (fixed and variable charges etc), and test calculations to ensure bills accurately reflect the motion of Council. 2. Revise internal procedures. 3. Develop and implement a resident communications plan | <p>Sep 30, 2026</p> |
| <p>Asset Management - Life Cycle Management Strategies</p> <p>To help ensure assets are managed proactively and cost-effectively throughout their entire life, rather than through reactive or short-term decisions.</p> | <p>Some Delay</p> | <p>25%</p> | <p>Accomplishments:</p> <p>None to date - very little progress.</p> <p>Roadblocks:</p> <p>Lifecycle management strategies must be completed to identify what data is needed to make good decisions about managing assets, including how asset condition should be measured. This work is planned for 2026.</p> <p>Next Steps:</p> <p>For key assets, lifecycle management strategies will be completed in 2026 with condition data collection following in 2027.</p> | <p>Dec 31, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|---|-------------------|------------|---|---------------------|
| <p>Strategic Asset Management Plan and detailed Asset Management Plans.</p> <p>Will be key determinant in all capital project decisions and directly influence levels of service. Will guide deliberations on balance between new capital projects and replacement of existing assets.</p> | <p>Some Delay</p> | <p>30%</p> | <p>Accomplishments:</p> <p>Our asset management plan work has three parts: an Asset Management Policy, a Strategic Asset Management Plan, and detailed Asset Management Plans for each asset type. We have already completed a draft of the Policy and the Strategic Asset Management Plan is well underway.</p> <p>Roadblocks:</p> <p>Competing priorities: Developing asset management plans will require collaboration with the departments responsible for managing each asset type.</p> <p>Next Steps:</p> <ol style="list-style-type: none"> 1. Complete and adopt the Strategic Asset Management Plan by end of 2026. 2. Complete and finalized detailed asset management plans that cover all key City assets in 2027. | <p>Dec 31, 2027</p> |
| <p>Review and formalize Levels of Service (LoS)</p> <p>To connect community expectations to asset decisions and financial planning to helping the City deliver services sustainably and responsibly.</p> | <p>Some Delay</p> | <p>60%</p> | <p>Accomplishments:</p> <p>We have already created levels of service commitment statements for 38 major City services and rated each service on seven characteristics using a simple 5-point scale.</p> <p>Roadblocks:</p> <p>Aging software and systems hinder the collection of consistent and quantifiable service-level data.</p> <p>Next Steps:</p> <p>Administration will identify ten services delivered to the public and outline quantified, costed service-level options at varying levels (low, medium and high).</p> <p>The latter define service standards paired with their financial impacts, showing decision-makers the trade-offs between cost, performance, and risk.</p> | <p>Dec 31, 2026</p> |

Governance and Corporate Services

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|--|---------------------|
| <p>Governance By-law Review</p> <p>To save time by becoming more efficient at meetings. Will also enhance effectiveness and decision-making.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>✓Received Council Approval ✓Implement consequential changes</p> | <p>Dec 31, 2026</p> |
| <p>Update Livery License By-Law (Taxi By-law)</p> <p>Updates for safety, administration, and accessibility.</p> | <p>On Track</p> | <p>60%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | <p>Jan 01, 2027</p> |
| <p>Election Preparation</p> <p>this will include candidate education (Candidate's College), Council orientation, strategic planning.</p> | <p>On Track</p> | <p>10%</p> | <p>Accomplishments:</p> <p>Pilot project with Elections NWT ongoing with the MOU nearing completion.</p> <p>Council appointed Stephen Dunbar as Registrar of Enumeration and enumeration has started.</p> <p>Roadblocks:</p> <p>N/A</p> <p>Next Steps:</p> <p>Finalize MOU with Elections NWT.</p> <p>Council to appoint Returning Officer.</p> | <p>Nov 02, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|--|-----------------|------------|---|---------------------|
| <p>Records and Information Management Audit and Review</p> <p>Current record management is outdated, cumbersome and inefficient.</p> | <p>On Track</p> | <p>40%</p> | <p>Accomplishments:</p> <p>Work is underway to review and verify assumptions and findings of the consultant's report.</p> <p>Roadblocks:</p> <p>No specific roadblocks have been identified at this stage.</p> <p>Next Steps:</p> <p>The next phase will be to develop program recommendations, identify solutions and develop a high-level implementation roadmap.</p> | <p>Dec 31, 2026</p> |
| <p>Agenda Management Software</p> <p>Enhance records creation and management</p> | <p>On Track</p> | <p>0%</p> | <p>Accomplishments:</p> <p>Staff continue to learn the system and practice building agendas and conducting meetings through eScribe. Council Chamber equipment has been ordered with an anticipated installation in late April 2026. Staff will then train in conducting and producing (operating the webcast equipment) the meetings.</p> <p>Roadblocks:</p> <p>Staff will need to duplicate agenda creation until further training takes place and comfort level with the new system increases.</p> <p>Next Steps:</p> <p>Determining templates; further training; user practice building agendas and minutes and conducting mock meetings through new software.</p> | <p>Dec 31, 2026</p> |
| <p>Develop Renewed Performance Measurement Framework and Dashboard</p> <p>To help guide work planning, resource management, establishment of priorities, and reporting.</p> | <p>On Track</p> | <p>89%</p> | <p>Accomplishments:</p> <p>Additional end user and projects module training completed in January 2026.</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>Work plan update cadence and reporting orientation continues with Administration.</p> <p>Public dashboard go live date, if any, to be determined in consultation with new Council.</p> | <p>Dec 31, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|---|----------|----------|---|--------------|
| <p>Council Remuneration By-law Evaluation and Update</p> <p>Current by-law was last updated in 2018.</p> | On Track | 5% | <p>Accomplishments:</p> <p>Consultants have conducted their analysis and provided their report to Administration.</p> <p>Roadblocks:</p> <p>n/a</p> <p>Next Steps:</p> <p>The consultants will be invited to present their findings at an upcoming GPC meeting and a By-law will be drafted and brought forward for Council's consideration.</p> | Jun 30, 2026 |

Planning and Development

| Description | Status | Progress | Last Update | End Date |
|--|------------|----------|--|--------------|
| <p>Climate Action Plan</p> <p>The purpose of the new CAP is to set goals and objectives, policies and implementation action items for corporate and community-wide climate mitigation and adaptation.</p> | Completed | 100% | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | Jun 30, 2025 |
| <p>Community Plan Comprehensive Review</p> <p>Current Plan to be updated to include new policies and revise or remove current policies, including policy on housing, wild land fire, infrastructure, etc.</p> | On Track | 80% | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | Sep 30, 2026 |
| <p>Kam Lake Expansion</p> <p>Community Plan Amendment, Area Development Plan, for light industrial, commercial and agriculture consideration.</p> | Some Delay | 50% | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | Apr 30, 2027 |

| Description | Status | Progress | Last Update | End Date |
|--|------------------|-------------|---|---------------------|
| <p>Community Wildfire Protection Plan</p> <p>To ensure life cycle management of created protection measures/assets.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Next Steps:</p> | <p>Jun 30, 2025</p> |
| <p>Implement Viable Recommendations from AAR of 2023 Wildfire Season</p> <p>Some key recommendations will have target dates in 2025 and other recommendations will be phased in over the years.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>All key recommendations that have immediate action have been completed. Ongoing and evergreen recommendations will require annual components (plans reviews, training, exercising, etc.)</p> <p>Roadblocks:</p> <p>Clarity and commitment from the Government of the NWT.</p> <p>Next Steps:</p> <p>Annual components.</p> <ul style="list-style-type: none"> ✓Contract the successful proponent (KPMG) to assess the efficiency and effectiveness of the City’s emergency management response and recovery processes, procedures, capabilities and framework in support of the 2023 North Slave Complex Wildfires. ✓Provide recommendations for improvement in the scope of the City's emergency preparedness program. ✓Receipt of Action Action Report (KPMG) w/ Presentation to Council - July 2024 ✓FOI on Action Report and City Emergency Preparedness Division Application - September 2024 ✓FOI to Council on Action Action Report and City Emergency Preparedness Division Application - November 15, 2024 ✓ FOI to Council on Status of AAA Recommendations Status: May 5, 2025 | <p>Jun 30, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|---|---------------------|
| <p>Dog Pound Solution</p> <p>RFP for Dog Pound services awarded. Service contract to be finalized.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>RFP awarded in March 2025.</p> <p>Roadblocks:</p> <p>Significant changes to animal and fee processing. The SPCA would only cover the duties of the "PoundKeeper" with regards to animal sheltering and care.</p> <p>This create significant changes and increased service demands on MED Officers and Clerks with regards to repatriating impounded dogs with owners, the fee processing for impoundment, and sale of dog licenses.</p> <p>Additionally, as the NWT SPCA is a no-kill shelter so there was significant delays back and forth on caring for injured dogs impounded and expectations on what the City would pay for.</p> <p>Next Steps:</p> <p>Monitor workload impacts on staff, track data on frequency of non-contract issues, and communicate with the SPCA for program maintenance.</p> <p>✓Proposal Presentation to Council on City-owned and serviced Dog Pound - Budget 2025 - Denied by Council</p> <p>✓Council approved increase in funding for local contracted service provider.</p> <p>✓RFP for Service Provider</p> <p>✓Successful Proponent awarded contract</p> <p>✓Modernize existing contract.</p> <p>✓Enter into contract with Proponent.</p> <p>✓Budget 2024 Presentation - December 2, 2024</p> <p>✓Dog Pound RFP - February 24, 2025</p> <p>✓Dog Pound Contract Award - March 14, 2025</p> <p>✓Dog Pound RFP Award - March 14, 2025</p> <p>✓Update Contract and Signed - September 01 2025</p> <p>✓Update Contract and Signed - July 02, 2025</p> | <p>Jun 30, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|---|--------------------------|------------|--|---------------------|
| <p>Fire Hall Renovation and Expansion Project</p> <p>Determination of path forward and design in 2025. Build in 2026.</p> | <p>Significant Delay</p> | <p>5%</p> | <p>Accomplishments:</p> <p>Roadblocks:</p> <p>Funding for current station renovation and expansion.</p> <p>Next Steps:</p> <p>Operational impact of DND investment and growth in the City.</p> <p>Operational impact of proposed Frame Lake North development and Airport relocation.</p> <p>Fire protection services for community growth.</p> | <p>Dec 31, 2026</p> |
| <p>Business Continuity Plan</p> <p>Develop detailed plan on business continuity in emergency situations. Will eliminate ad hoc approach that currently exists.</p> | <p>On Track</p> | <p>28%</p> | <p>Accomplishments:</p> <p>RFP submissions for consensus approval April 17, 2025.</p> <p>Roadblocks:</p> <p>None anticipated.</p> <p>Next Steps:</p> <p>Award contract to successful proponent and project kick-off April 20-24, 2026.</p> | <p>Nov 25, 2026</p> |
| <p>MED Directives & Procedure Modernization</p> <p>Updates to Operational Directives and Procedures.</p> | <p>Some Delay</p> | <p>83%</p> | <p>Accomplishments:</p> <p>Moved towards completion of the Framework through staff assignment.</p> <p>Roadblocks:</p> <p>Competing demands and capacity are a reality.</p> <p>Next Steps:</p> <p>Continue to complete as time becomes available.</p> | <p>Aug 31, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|--|---------------------|
| <p>Painted bike lane trials in three areas in Spring 2025</p> <p>On-street bike lanes to be installed on identified streets</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Painted bike lanes were successfully installed on Range Lake Road from Woolgar Avenue to Finlayson Drive (south). Adjustments were made to improve clarity for cyclists and motorists, despite the absence of a defined bike lane standard.</p> <p>Roadblocks:</p> <p>Lack of a defined bike lane standard led to the need for paint corrections. Concerns identified regarding road geometry on other streets designated for bike lanes, particularly on narrow streets.</p> <p>Next Steps:</p> <p>Conduct further research on the feasibility and best practices for installing bike lanes on narrow streets.</p> <p>Develop or adopt a standardized approach for bike lane installation to minimize future corrections.</p> <p>Further guidance to be provided by the transportation plan.</p> | <p>Sep 30, 2025</p> |
| <p>Intersection of Moyle and Haener Drive.</p> <p>Administration undertook to evaluate the intersection for safety considerations that signage may mitigate.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>CTS Solutions was engaged as the traffic engineer to assess the intersection for potential safety improvements for pedestrians, through, and local traffic.</p> <p>Roadblocks:</p> <p>Pending review of the consultant's findings by Public Works; determination of budget allocation has yet to be made.</p> <p>The CTS report has been delayed as it also incorporated scope in addition to this task. The report has been received and is being reviewed by Public Works staff. Schedule has slipped from September 30, 2025 to December 31, 2025.</p> <p>Next Steps:</p> <p>Public Works will review the consultant's report, provide an update upon completion, and assess the need for budget allocation.</p> <ul style="list-style-type: none"> ✓Engage transportation engineer to review the area and the road/sign infrastructure ✓Delivery of engineer's report. | <p>Dec 31, 2025</p> |

| Description | Status | Progress | Last Update | End Date |
|---|------------------|-------------|---|---------------------|
| <p>Reconstruction of Old Town Hill (Franklin Ave.)</p> <p>Incorporate Active Transportation Design (eg. Raised bike lane and dedicated walking space). Requires Lift Station #1.)</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Temporary improvements were made to Franklin Hill in July 2025 to address significant settlement areas that were causing safety concerns. Taking these repairs into consideration, along with significant work on Lift Station #1 on the corner of Franklin Avenue and School Draw, major reconstruction of Franklin Hill will be contemplated once construction on the lift station is complete.</p> <p>Roadblocks:</p> <p>Next Steps:</p> <p>Maintain Franklin Hill in the capital paving program but defer until lift station is complete.</p> | <p>Dec 31, 2028</p> |
| <p>New Landfill/Landfill Expansion</p> <p>To design and construct a second-generation landfill cell (cell 3) at the Solid Waste Facility, to accommodate for the City's future waste.</p> | <p>Completed</p> | <p>100%</p> | <p>Accomplishments:</p> <p>Project is substantially complete.</p> <p>Roadblocks:</p> <p>No significant roadblocks reported.</p> <p>Next Steps:</p> <p>Finalize completion and warranty period through 2026.</p> | <p>Dec 31, 2025</p> |
| <p>Crosswalk installations</p> <p>Interim measures to cross walk improvements on Range Lake Road (NJ Macpherson & St-Joe's Schools).</p> <p>Sign requests completed, jersey barriers to be installed to promote better sight lines at NJ Macpherson.</p> <p>St. Joseph intersection needs additional consideration due to traffic impacts from development on corner of Byrne Road and Woolgar Avenue.</p> | <p>On Track</p> | <p>67%</p> | <p>Accomplishments:</p> <p>Improvements were completed at the intersection of Range Lake Road and Dagenais Drive near NJ Macpherson School, including the placement of jersey barriers to enhance sight lines and prevent parking encroachments. Signage was installed to clearly define parking areas in conjunction with the barriers.</p> <p>Public Works has also received design drawings from our consulting engineer on permanent capital upgrades scheduled for installation in 2026.</p> <p>Roadblocks:</p> <p>Improvements at Range Lake Road and Woolgar Avenue by Ecole St Joseph will be put on hold until development on Woolgar Avenue is complete.</p> <p>Next Steps:</p> <p>Complete approved construction at Range Lake Road and Dagenais Drive by NJ Macpherson School as approved.</p> <p>Recommend revisiting Range Lake Road and Woolgar Avenue by Ecole St Joseph once development occurs and the city's transportation plan is complete.</p> | <p>Oct 16, 2026</p> |

| 22 | Description | Status | Progress | Last Update | End Date |
|----|--|-----------------|------------|--|---------------------|
| | <p>Develop a Master Transportation Plan</p> <p>Provide an overall strategy with specific objectives to address all forms of transportation (including active); design standards; public transit; etc in a pragmatic and affordable manner</p> | <p>On Track</p> | <p>70%</p> | <p>Accomplishments:</p> <p>Extensive internal and stakeholder engagement has been completed.</p> <p>Also completed were reports that:</p> <ol style="list-style-type: none"> 1. Summarized public engagement sessions. 2. Current state report of transportation throughout Yellowknife. 3. Jurisdictional review and best practices. <p>The project is currently in the final phase (4) of the overall project timeline.</p> <p>Roadblocks:</p> <p>None at this time.</p> <p>Next Steps:</p> <p>Scheduled workshop session with Mayor and Council. Following this will be final plan and accompanying implementation plan to be presented to GPC and Council for adoption and inclusion Budget 2027 preparations.</p> | <p>Sep 04, 2026</p> |
| | <p>Snow Removal Standards</p> <p>Further research on snow removal and analysis on moving from an 18 week program to a 24.</p> | <p>On Track</p> | <p>50%</p> | <p>Accomplishments:</p> <p>Public Works initiated snow removal operations ahead of typical timelines. The 2025/2026 winter season saw similar accumulations of snow as previous years but snow event severity less. This made snow and ice control operations easier to manage and keep on top of.</p> <p>The Snow and Ice Control Study has been awarded and has a tentative completion date of August 2026. The study will have public engagement sessions as well as input from Mayor and Council. This study will also be an amendment to the transportation plan and will inform and perhaps direct some of the work in that implementation plan.</p> <p>Roadblocks:</p> <p>None at this time.</p> <p>Next Steps:</p> <p>Advance the scope of work defined in the request for proposals.</p> | <p>Sep 04, 2026</p> |

| 23 | Description | Status | Progress | Last Update | End Date |
|----|---|-----------------|------------|---|---------------------|
| | <p>Waterline Intake Replacement Project</p> <p>Current intake line at 'end of lifecycle' Council decision required. Amendment of the contribution agreement between Canada and City to reduce scope to complete Pump House #1 and extend the schedule to 2032. Awaiting response from Canada. Once amending agreement is complete, PW will move forward with the detailed design aspects of Pump House #1. Construction TBD.</p> | <p>On Track</p> | <p>40%</p> | <p>Accomplishments:</p> <p>The city has worked collaboratively with the Government of Canada to amend the Disaster Mitigation and Adaptation Fund (DMAF) contribution agreement to reduce project scope to only upgrades at Pump House #1 and Pump House #2. With this certainty, the city is recommending the design phase to advance the work.</p> <p>Roadblocks:</p> <p>The overall project cost has escalated to \$108 million from last estimate. The city does not have adequate funding for the entire project so staff are focusing on the upgrades at PH1 and PH2 with current budgets.</p> <p>Next Steps:</p> <p>Staff will continue to advance the detailed design of the project. Appropriate water licence amendments are being sought.</p> <p>General construction is expected to occur in 2028.</p> | <p>Dec 31, 2030</p> |
| | <p>Water and Sewer Infrastructure Failure and Water Master Plan</p> <p>Contract consultant to complete a Water Master Plan by 2026 to identify Water and Sewer Infrastructure Failure.</p> | <p>On Track</p> | <p>70%</p> | <p>Accomplishments:</p> <p>The scope of work is being advanced according to schedule. Two technical memos have been completed in advance of the larger plan in order to inform concurrent work occurring for impending investments in the City. Staff completed Canada Housing Infrastructure Fund in advance of the completed master plan to be able to inform Budget 2027 for Council's consideration.</p> <p>Roadblocks:</p> <p>None to date.</p> <p>Next Steps:</p> <p>Finish the overall scope of work, develop a final report and accompanying implementation plan to address items identified in the plan. Projects will be brought forward through the city's annual budgeting process.</p> | <p>Sep 04, 2026</p> |

| Description | Status | Progress | Last Update | End Date |
|---|-------------------|------------|--|---------------------|
| <p>Lift Station #1</p> <p>To design and construct a new lift station on the corner of Franklin Ave and School Draw Ave. to replace existing Lift Station #1. Tender has closed and contract awarded.</p> | <p>On Track</p> | <p>35%</p> | <p>Accomplishments:</p> <p>Work continues to advance on the construction of the lift station foundation components. The city continues to update residents at different phases with an emphasis on keeping a dedicated webpage updated. Part of the project scope of work is sewage force main replacement up Franklin Hill with connects in Franklin Avenue in the vicinity of Niven Drive.</p> <p>Roadblocks:</p> <p>None to date.</p> <p>Next Steps:</p> <p>Continue with major construction works including the completion of foundation works. Once complete, the above ground work can begin. The website and communications will be updated as work advances.</p> <p>Staff are also working to establish a parking area for boat, trailer and vehicle parking that have been displaced as part of the project.</p> | <p>Dec 31, 2027</p> |
| <p>Solid Waste Transfer Station Establishment</p> <p>Interim functionality. Follow phases will further enhance our ability to divert waste from landfill.</p> | <p>Some Delay</p> | <p>33%</p> | <p>Accomplishments:</p> <p>Progress has been made in project planning, with the City and partners designating tire and mattress waste for shredding as initial steps.</p> <p>Roadblocks:</p> <p>Finalization of finer details is still pending before additional waste streams can be designated.</p> <p>Next Steps:</p> <p>Once details are resolved, the City will identify and designate further waste streams to the transfer station for landfill diversion.</p> | <p>Dec 31, 2026</p> |

ONGOING WORK PLAN INITIATIVES & REVISED ANTICIPATED COMPLETION DATES

| People First | | |
|---|--------------------------------------|---|
| Initiatives | Revised Anticipated Completion Dates | Status |
| Crosswalk installations | October 16, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| MED Directives & Procedure Modernization | August 31, 2026 | <ul style="list-style-type: none"> Continue to complete as time becomes available. |
| Communications Strategy and Guidelines (including Place Branding) | August 31, 2026 | <ul style="list-style-type: none"> Place branding engagement and reporting needs completing. |
| Website Modernization Project | June 30, 2026 | <ul style="list-style-type: none"> Website launch on track for completion date. |
| Recreational Facilities Booking Policy | June 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| City Facilities Strategic Use Study | September 30, 2026 | <ul style="list-style-type: none"> Currently in engagement stage. Anticipated report to council by completion date. |
| Community Plan Comprehensive Review | September 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Election Preparation | November 2, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Develop a Master Transportation Plan | September 2, 2026 | <ul style="list-style-type: none"> On track for completion date. Final plan and accompanying implantation plan to be included in budget 2027. |
| Update Livery License By-Law (Taxis) | January 1, 2027 | <ul style="list-style-type: none"> On track for completion date. Anticipated bylaw ready for council review by June, implementation will continue to new Council. |
| Reconstruction of Old Town Hill (Franklin Ave.) | December 31, 2028 | <ul style="list-style-type: none"> Initiative is considered complete for this work plan. Maintain Franklin Hill in the capital paving program but defer until lift station is complete, estimated December 2028 |

| Service Excellence | | |
|--|--------------------|--|
| Budget Education and Training Sessions | May 31, 2026 | <ul style="list-style-type: none"> Removed from work plan. Considered complete. |
| Development of Asset Management Policy | August 31, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Develop Renewed Performance Measurement Framework and Dashboard | December 31, 2026 | <ul style="list-style-type: none"> On track for completion date. Public Dashboard go live date, if any to be determined; in consultation with new Council. |
| Development of Financial Policy: Investment | October 31, 2026 | <ul style="list-style-type: none"> On track for completion date. Policy is expected to be finalized by end of October 2026 and will be part of Budget 2027 deliberations. |
| Emerging Issues Reserve Fund | June 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Enterprise Resource Program | December 31, 2028 | <ul style="list-style-type: none"> On track for completion date. Define scope of work and draft terms of reference for next steps, to be completed prior to December 2026. |
| Development of Financial Policy: Mill Rate Policy | June 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Interim Talent Management Strategy and Action Items | September 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Council Remuneration By-law Evaluation and Update | June 30, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Business Continuity Plan | November 25, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Collective Bargaining - IAFF | December 31, 2026 | <ul style="list-style-type: none"> Arbitration date set for November 20, 2026. |
| Records and Information Management Audit and Review | December 31, 2026 | <ul style="list-style-type: none"> On track for completion date. |
| Review and formalize Levels of Service (LoS) | December 31, 2026 | <ul style="list-style-type: none"> On track for completion date. Will be discussed with next Council. |
| Update of the Procurement Processes and Policies | June 30, 2027 | <ul style="list-style-type: none"> RFP issued by end of June 2026, work will continue in next Council term. |
| Agenda Management Software | December 31, 2026 | <ul style="list-style-type: none"> On track for completion date. Work will continue in new Council term. |
| Strategic Asset Management Plan and detailed Asset Management Plans. | December 31, 2027 | <ul style="list-style-type: none"> Complete and adopt the Strategic Asset Management Plan by end of 2026. Complete and finalized detailed asset management plans that cover all key City assets in 2027. |
| Asset Management – Life Cycle Management Strategies | December 31, 2026 | <ul style="list-style-type: none"> For key assets, lifecycle management strategies will be completed in 2026 with condition data collection following in 2027. |
| Sustainable Future | | |

| | | |
|--|--------------------|--|
| Waterline Intake Replacement Project | December 31, 2030 | <ul style="list-style-type: none"> Staff will continue to advance the detailed design of the project. Appropriate water license amendments are being sought. General construction is expected to occur in 2028. |
| Solid Waste Transfer Station Establishment | December 31, 2026 | <ul style="list-style-type: none"> The City will identify and designate further waste streams to the transfer station for landfill diversion. |
| Water Rate Review | September 30, 2026 | <ul style="list-style-type: none"> Currently undertaking assessment of the billing systems, software and processes. |
| Business License Way Ahead | December 31, 2025 | <ul style="list-style-type: none"> Engagement has commenced. |
| Water and Sewer Infrastructure Failure and Water Master Plan | September 4, 2026 | <ul style="list-style-type: none"> On track for completion date. Projects will be brought forward through the City's annual budgeting process. |
| Snow Removal Standards | September 4, 2026 | <ul style="list-style-type: none"> On track for completion date. The Snow and Ice Control Study has been awarded and has a tentative completion date of August 2026. |
| Fire Hall Renovation and Expansion Project | December 31, 2026 | <ul style="list-style-type: none"> Current delay related to funding for station renovation and expansion. Work will continue in new Council term. |
| Kam Lake Expansion | April 30, 2027 | <ul style="list-style-type: none"> Work will continue in new Council term. |
| Lift Station #1 | December 31, 2027 | <ul style="list-style-type: none"> On track for completion date. |



CITY OF YELLOWKNIFE

MEMORANDUM TO COMMITTEE

COMMITTEE: Council

DATE: April 22, 2026

DEPARTMENT: Planning and Development

ISSUE: Whether to appoint Timothy Edwards as a Development Officer for the City of Yellowknife.

RECOMMENDATION:

That:

1. pursuant to s. 3.1 of Zoning By-law No. 5045, as amended, Timothy Edwards be appointed as a Development Officer for the City of Yellowknife; and
2. the term of appointment shall expire upon termination of employment with the City of Yellowknife.

BACKGROUND:

Under Section 3.1 of Zoning By-law No. 5045, as amended, the office of the Development Officer is established in accordance with Section 52 of the *Community Planning and Development Act*, S.N.W.T. 2001, c.22. (the “Act”). Section 52 of the Act states that Council may appoint one or more development officers for the administration and enforcement of the Act, the zoning by-law and if applicable, the subdivision by-law.

Timothy Edwards is a Development & Lands Officer for the City of Yellowknife, with a start date of May 4, 2026, thus necessitating a resolution to appoint him as a Development Officer.

COUNCIL STRATEGIC DIRECTION/RESOLUTION/POLICY:

Strategic Direction #1: People First

Focus Area 1.2 Housing for All
Doing our part to create the context for diverse housing and accommodation options.

Strategic Direction #2: Service Excellence

Focus Area 2.2 Capacity
Balancing service levels with human and fiscal resources.

Strategic Direction #3: Sustainable Future

Focus Area 3.2 Growth Readiness
Ensuring land development supports economic readiness and community priorities.

APPLICABLE LEGISLATION, BY-LAWS, STUDIES, PLANS:

1. *Community Planning and Development Act*; and
2. Zoning By-law No. 5045, as amended.

CONSIDERATIONS:

Legislation

Pursuant to the Section 52 of the *Act*, Development Officers must be appointed by resolution of Council.

Public Service

The timely appointment of Development Officers helps ensure that proper levels of staffing and resources are achieved.

ALTERNATIVES TO RECOMMENDATION:

No viable alternative has been identified.

RATIONALE:

The timely appointment of Development Officers helps ensure that proper levels of staffing and resources are achieved.

ATTACHMENTS:

N/A

Prepared: April 10, 2026, MS



CITY OF YELLOWKNIFE

BY-LAW NO. 5121

BZ 385

A BY-LAW of the Council of the Municipal Corporation of the City of Yellowknife in the Northwest Territories, to amend Community Plan By-law No. 5007, as amended.

PURSUANT TO

- a) Part 2, Sections 3 to 7 inclusive of the *Community Planning and Development Act* S.N. W. T. 2011, c.22; and
- b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined; and
- c) The approval of the Minister of Municipal and Community Affairs, certified hereunder.

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife has enacted Community Plan By-law No. 5007, as amended; and

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife wishes to amend Community Plan By-law No. 5007, as amended;

NOW, THEREFORE, THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE CITY OF YELLOWKNIFE, in regular sessions duly assembled, enacts as follows:

APPLICATION

1. That Community Plan By-law No. 5007, as amended, be amended as follows:
 - a. amending Policy Section 4.8, Kam Lake, page 48, to redesignate approximately 8.8 ha of site specific, vacant land, to allow for development. The land legally described as a portion of Lot 32, Block 568, Plan 4452 (located adjacent to Deh Cho Boulevard) is to be removed from the 'Engle Industrial Business District' land use designation, as designated in City of Yellowknife, Community Plan, By-law No. 5007, and is hereby redesignated as 'Kam Lake' land use designation, subject to the policies of section 4.8 Kam Lake, as outlined in in the Community Plan, upon the effective date of this by-law (effective date).
 - b. amending Policy Section 4.8, Kam Lake, page 48, to reflect the increase in land designated Kam Lake from "Total Are: 188 ha" to "Total Area: 196.8 ha".

- c. amending Policy Section 4.10, Engle Industrial Business District, page 57, to reflect the decrease in land designated Engle Industrial Business District from “Total Are: 289.2 ha” to “Total Area: 280.4 ha”.
- d. amending Map 2, page 20, dated 2025/02/24, to reflect the change in land use designation of a portion of Lot 32, Block 568, Plan 4452, in accordance with Schedule ‘A’, dated 2026/1/19 attached hereto and forming part of this by-law.
- e. amending Map 11, page 51, dated 2025/02/24, to reflect the change in land use designation of a portion of Lot 32, Block 568, Plan 4452, in accordance with Schedule ‘B’, dated 2026/1/19 attached hereto and forming part of this by-law.
- f. amending Map 13, page 60, dated 2019/09/04, to reflect the change in land use designation of a portion of Lot 32, Block 568, Plan 4452, in accordance with Schedule ‘C’, dated 2026/1/19 attached hereto and forming part of this by-law.

EFFECT

2. That this by-law shall come into effect upon receiving Third Reading and otherwise meets the requirements of Section 75 of the *Cities, Towns and Villages Act*.

Read a First time this 26 day of January, A.D. 2026

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

Read a Second Time this 25 day of February, A.D. 2026

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

APPROVED by the Minister of Municipal and Community Affairs of the Northwest Territories this 27
 day of March , A.D. 2026.

<Original Signed by the Minister>

Minister
Municipal and Community Affairs

Read a Third Time and Finally Passed this _____ day of _____, A.D., 2026.

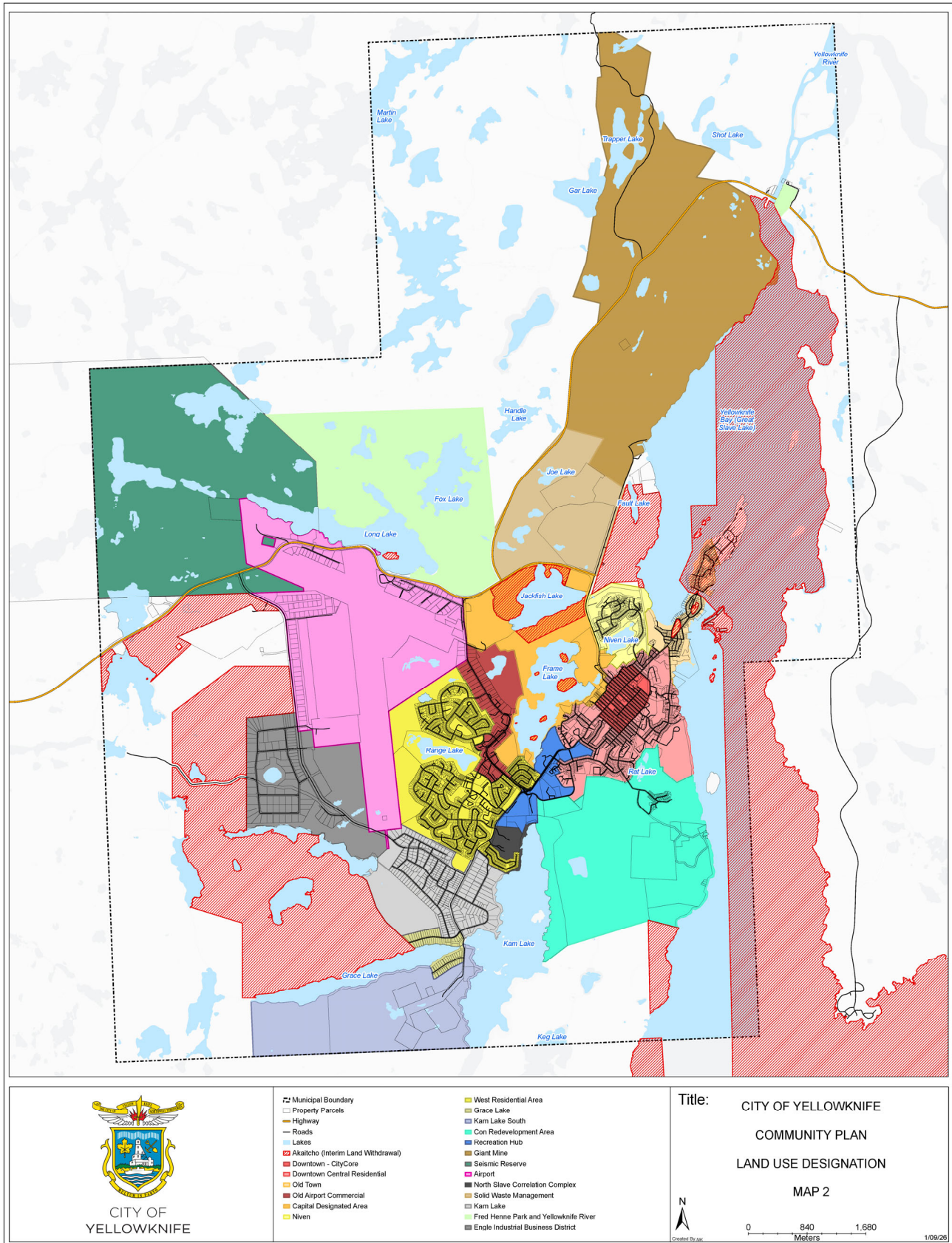
Mayor

City Manager

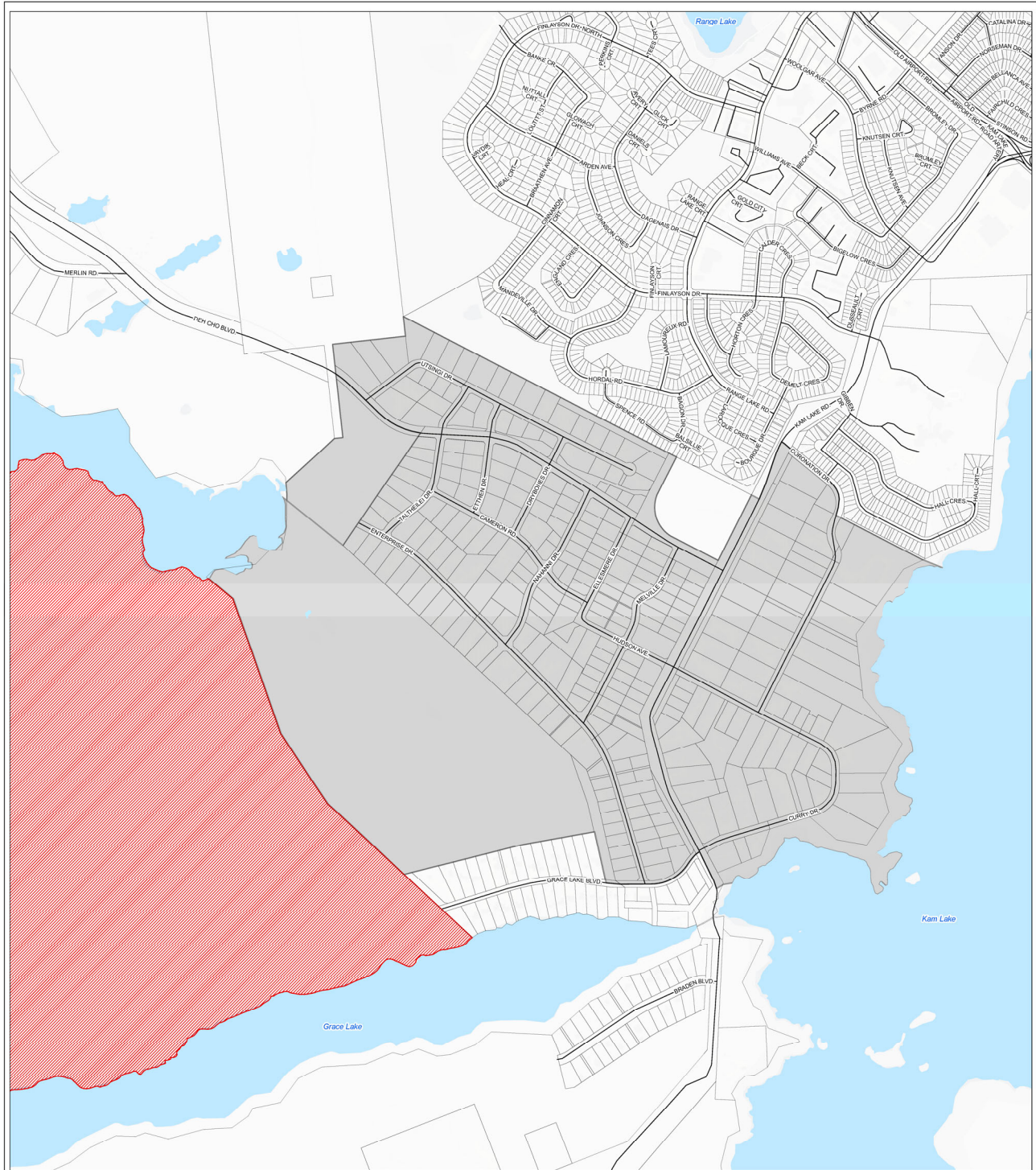
I hereby certify that this by-law has been made in accordance with the requirements of the *Cities, Towns and Villages Act* and the by-laws of the Municipal Corporation of the City of Yellowknife.

City Manager

Schedule 'A'
Map 2 – dated January 19, 2026

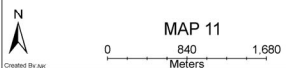


Schedule 'B'
Map 11 – dated January 19, 2026

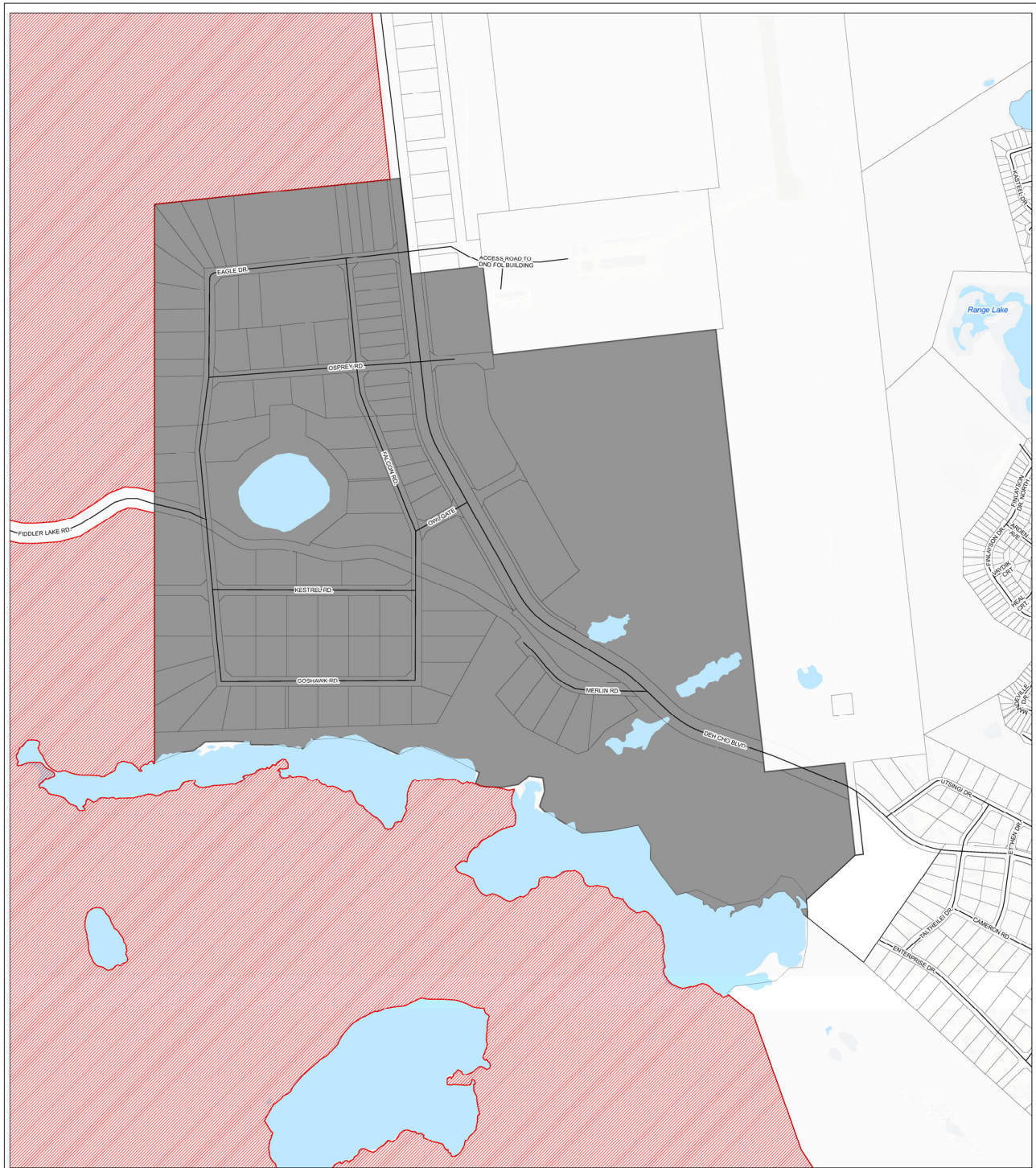


- Municipal Boundary
- Property Parcels
- Highway
- Roads
- Lakes
- Akaitcho (Interim Land Withdrawal)
- Kam Lake

Title: CITY OF YELLOWKNIFE
COMMUNITY PLAN
LAND USE DESIGNATION
KAM LAKE

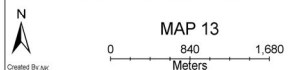


Schedule 'C'
Map 13 – dated January 19, 2026



- ⬮ Municipal Boundary
- Property Parcels
- Highway
- Roads
- Lakes
- ▨ Akaitcho (Interim Land Withdrawal)
- Engle Industrial Business District

Title: CITY OF YELLOWKNIFE
COMMUNITY PLAN
LAND USE DESIGNATION
ENGLE INDUSTRIAL BUSINESS DISTRICT



Created By: jpc

1/09/26



CITY OF YELLOWKNIFE

BY-LAW NO. 5122

BZ 386

A BY-LAW of the Council of the Municipal Corporation of the City of Yellowknife in the Northwest Territories, to amend Community Plan By-law No. 5007, as amended.

PURSUANT TO

- a) Part 2, Sections 3 to 7 inclusive of the *Community Planning and Development Act* S.N. W. T. 2011, c.22; and
- b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined; and
- c) The approval of the Minister of Municipal and Community Affairs, certified hereunder.

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife has enacted Community Plan By-law No. 5007, as amended; and

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife wishes to amend Community Plan By-law No. 5007, as amended;

NOW, THEREFORE, THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE CITY OF YELLOWKNIFE, in regular sessions duly assembled, enacts as follows:

APPLICATION

1. That Community Plan By-law No. 5007, as amended, be amended as follows:
 - a. amending Policy Section 4.1.2, Downtown Central Residential, page 25, to redesignate approximately 0.099 ha of site specific, vacant land, to allow for development. The land legally described as a portion of Lot 5, Block 301, Plan 2631 (located adjacent to 4302 49 Avenue) is to be removed from the 'Niven Residential' land use designation, as designated in City of Yellowknife, Community Plan, By-law No. 5007, and is hereby redesignated as 'Downtown Central Residential' land use designation, subject to the policies of section 4.1.2 Downtown Central Residential, as outlined in in the Community Plan, upon the effective date of this by-law (effective date).

- b. amending Policy Section 4.1.2, Downtown Central Residential, page 25, to reflect the increase in land designated Downtown Central Residential from “Total Area: 215.5 ha” to “Total Area: 215.599 ha”.
- c. amending Policy Section 4.5, Niven Residential, page 39, to reflect the decrease in land designated Niven Residential from “Total Area: 86 ha” to “Total Area: 85.901 ha”.
- d. amending Map 2, page 20, dated 2025/02/24, to reflect the change in land use designation of a portion of Lot 5, Block 301, Plan 2631, in accordance with Schedule ‘A’, dated 2026/2/18 attached hereto and forming part of this by-law.
- e. amending Map 4, page 27, dated 2019/10/03, to reflect the change in land use designation of a portion of Lot 5, Block 301, Plan 2631, in accordance with Schedule ‘B’, dated 2026/2/18 attached hereto and forming part of this by-law.
- f. amending Map 8, page 40, dated 2019/10/03 to reflect the change in land use designation of a portion of Lot 5, Block 301, Plan 2631, in accordance with Schedule ‘C’, dated 2026/2/18 attached hereto and forming part of this by-law.

EFFECT

2. That this by-law shall come into effect upon receiving Third Reading and otherwise meets the requirements of Section 75 of the *Cities, Towns and Villages Act*.

Read a First time this 25 day of February, A.D. 2026.

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

Read a Second Time this 25 day of March, A.D. 2026.

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

APPROVED by the Minister of Municipal and Community Affairs of the Northwest Territories this 7
 day of April, A.D. 2026.

<Original Signed by the Minister>

Minister
Municipal and Community Affairs

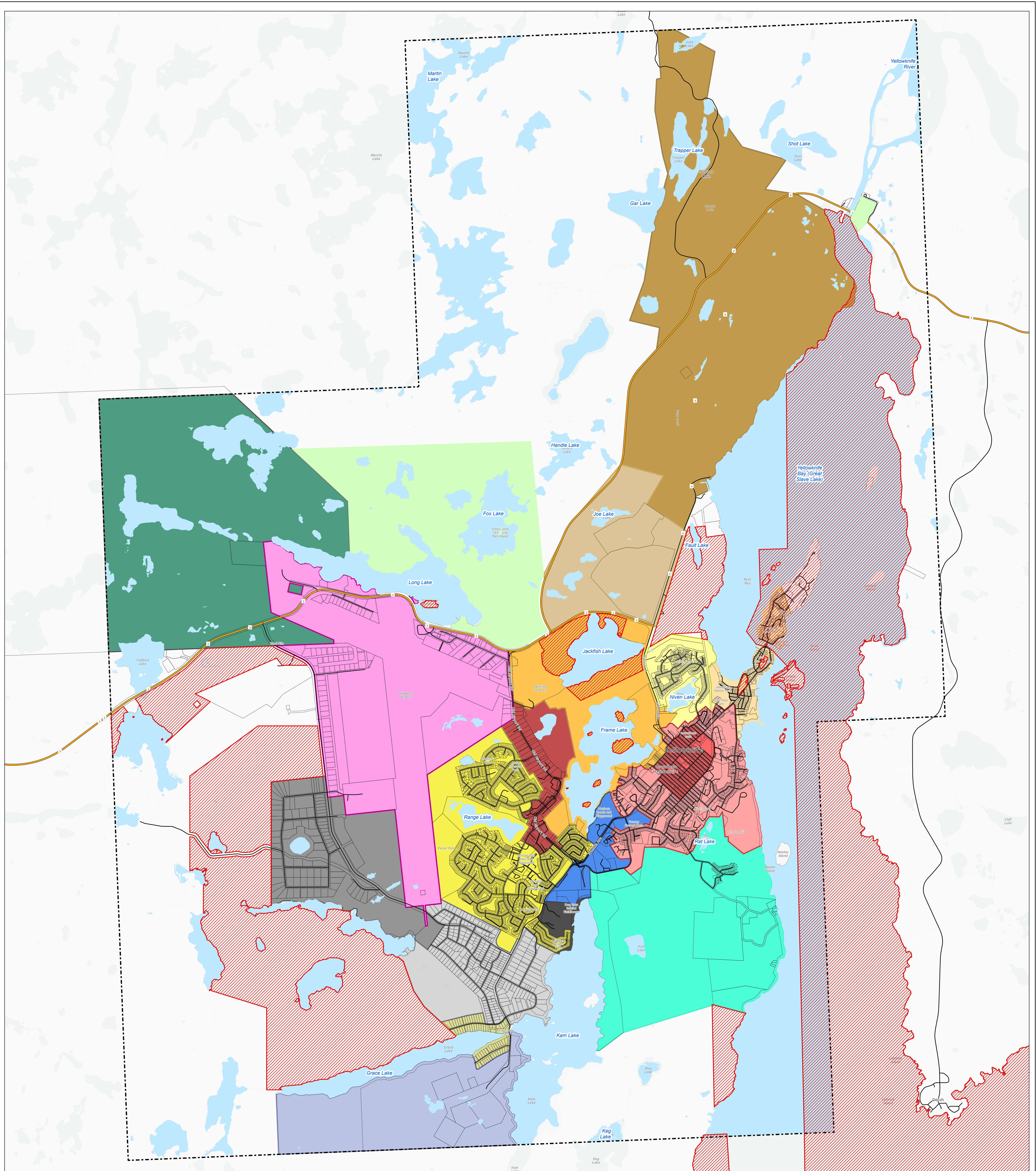
Read a Third Time and Finally Passed this _____ day of _____, A.D., 2026.

Mayor

City Manager

I hereby certify that this by-law has been made in accordance with the requirements of the *Cities, Towns and Villages Act* and the by-laws of the Municipal Corporation of the City of Yellowknife.

City Manager



CITY OF
YELLOWKNIFE

— Municipal Boundary

□ Property Parcels

— Highway

— Roads

— Lakes

— Fred Henne Park and Yellowknife River

▨ Akaitcho (Interim Land Withdrawal)

▨ Downtown - CityCore

▨ Downtown Central Residential

▨ Niven

▨ Old Town

▨ Old Airport Commercial

▨ Capital Designated Area

▨ West Residential Area

▨ Grace Lake

▨ Kam Lake

▨ Kam Lake South

▨ Engle Industrial Business District

▨ Con Redevelopment Area

▨ Recreation Hub

▨ Giant Mine

▨ Seismic Reserve

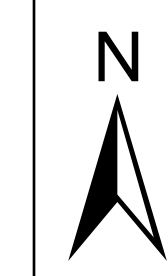
▨ North Slave Correlation Complex

▨ Solid Waste Management

Title:

CITY OF YELLOWKNIFE
COMMUNITY PLAN
LAND USE DESIGNATIONS

MAP 2

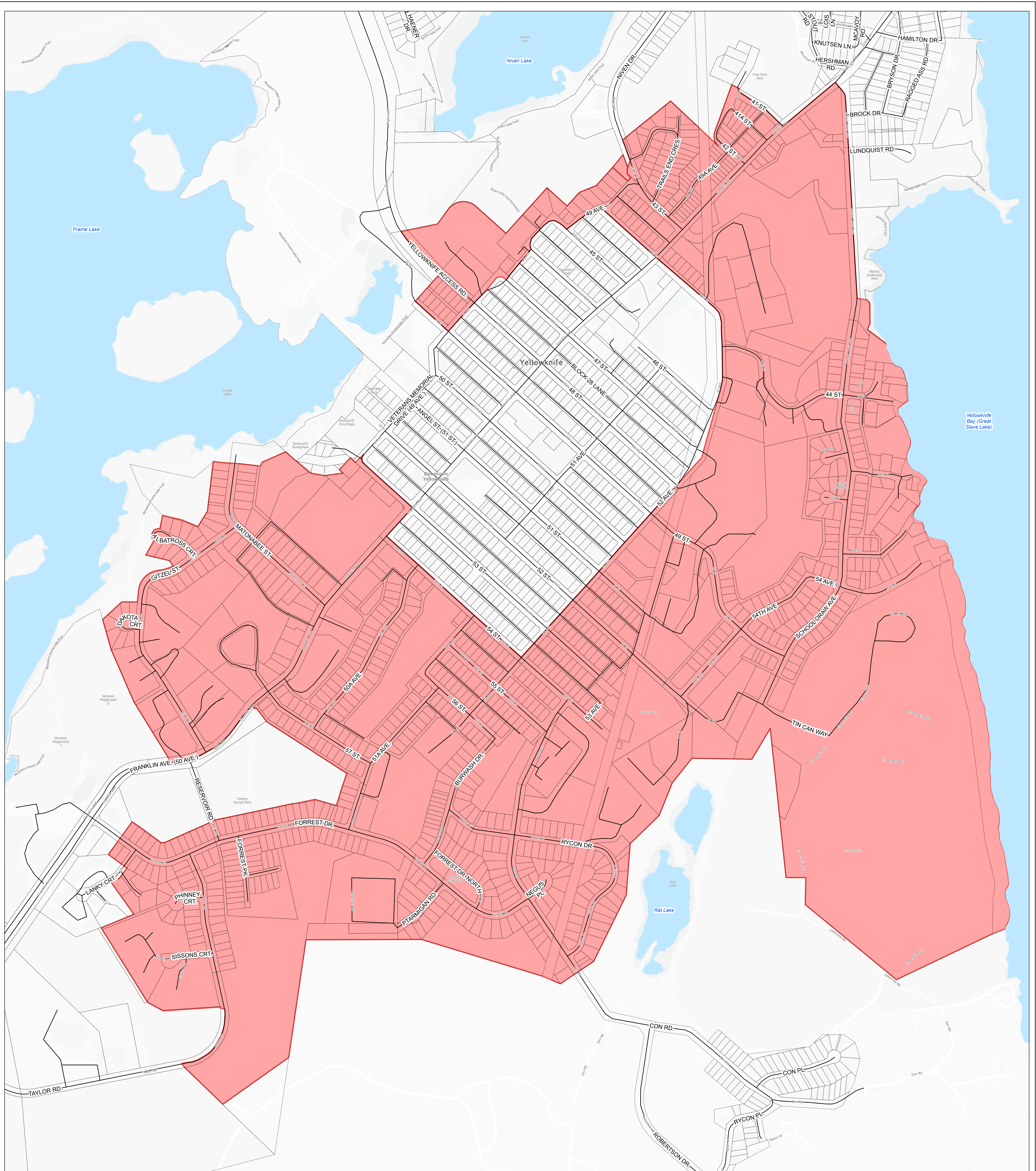


0 850 1,700
Meters

Created By: JAK

1/21/26

By-law No. 5122 Schedule 'B' Map 4 - dated February 18, 2026



CITY OF
YELLOWKNIFE

- Municipal Boundary
- Property Parcels
- Highway
- Roads
- Lakes
- Downtown Central Residential

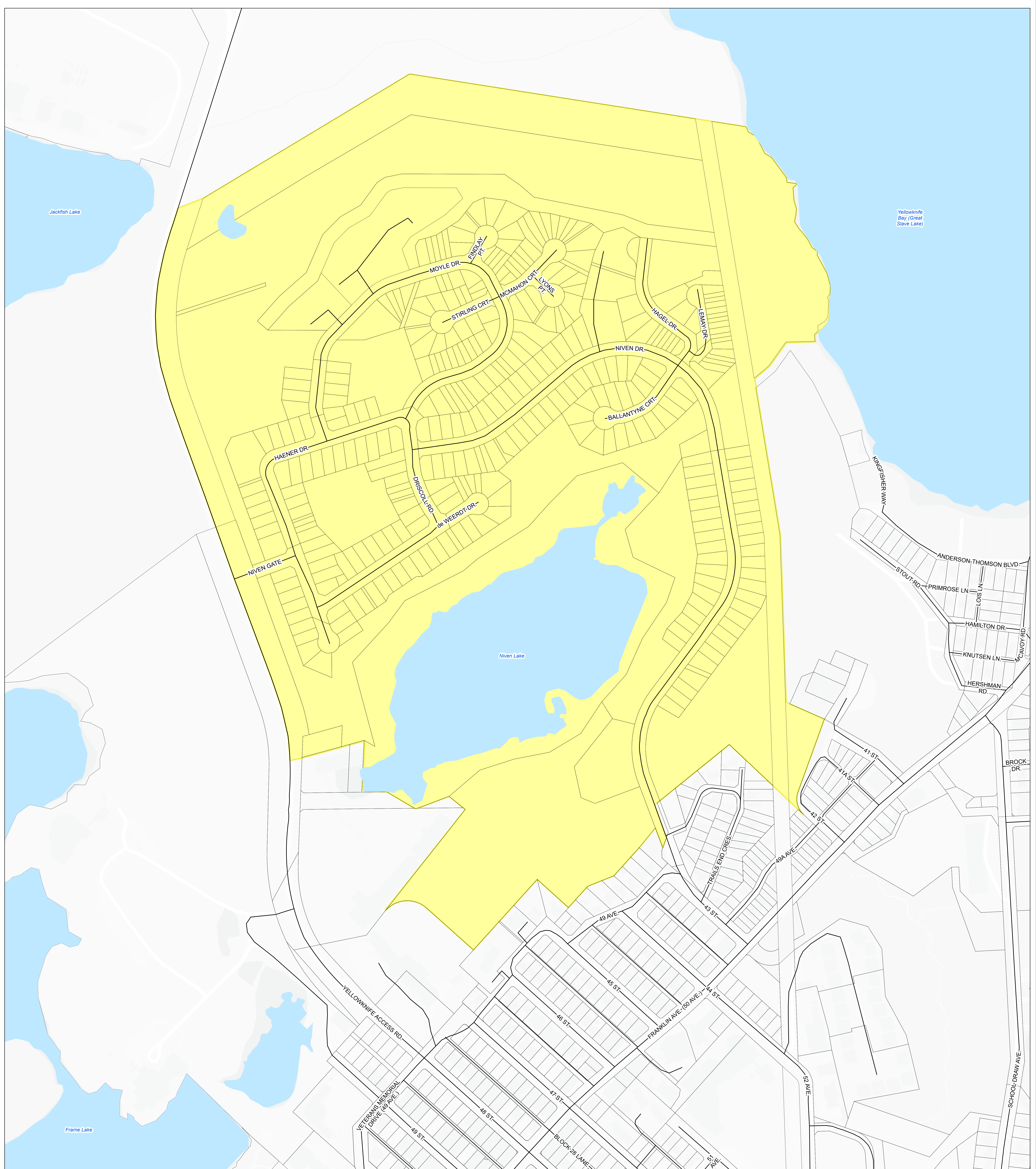
Title: CITY OF YELLOWKNIFE
COMMUNITY PLAN
LAND USE DESIGNATION
Downtown Central Residential



MAP 4
0 850 1,700
Meters

Created By: JAK

1/21/26



CITY OF
YELLOWKNIFE

- Municipal Boundary
- Highway
- Roads
- Lakes
- Property Parcels
- Niven

Title:

CITY OF YELLOWKNIFE
COMMUNITY PLAN
LAND USE DESIGNATION
NIVEN
MAP 8



Created By: JJK

0 850 1,700
Meters



CITY OF YELLOWKNIFE

BY-LAW NO. 5123

BZ 387

A BY-LAW of the Council of the Municipal Corporation of the City of Yellowknife in the Northwest Territories, to amend Zoning By-law No. 5045, as amended.

PURSUANT TO

- a) Sections 12, 14, 15, 18 of the *Community Planning and Development Act* S.N. W. T. 2011, c.22;
- b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined.

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife has enacted Zoning By-law No. 5045, as amended;

AND WHEREAS the Council of the Municipal Corporation of the City of Yellowknife wishes to amend Zoning By-law No. 5045, as amended;

NOW, THEREFORE, THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE CITY OF YELLOWKNIFE, in regular sessions duly assembled, enacts as follows:

APPLICATION

That Zoning By-law No. 5045 be amended as follows:

1. Rezoning a Portion of Lot 5, Block 301, Plan 2631 from NA – Natural Area to RC – Residential Central.
2. Amending Schedule No. 1 of Zoning By-law No. 5045, as amended, in accordance with Schedule A attached hereto and forming part of this by-law.

EFFECT

That this by-law shall come into effect upon receiving Third Reading and otherwise meets the requirements of Section 75 of the *Cities, Towns and Villages Act*.

Read a First time this 25 day of February, A.D. 2026.

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

Read a Second Time this 25 day of March, A.D. 2026.

<Original Signed by the Mayor>

Mayor

<Original Signed by the City Manager>

City Manager

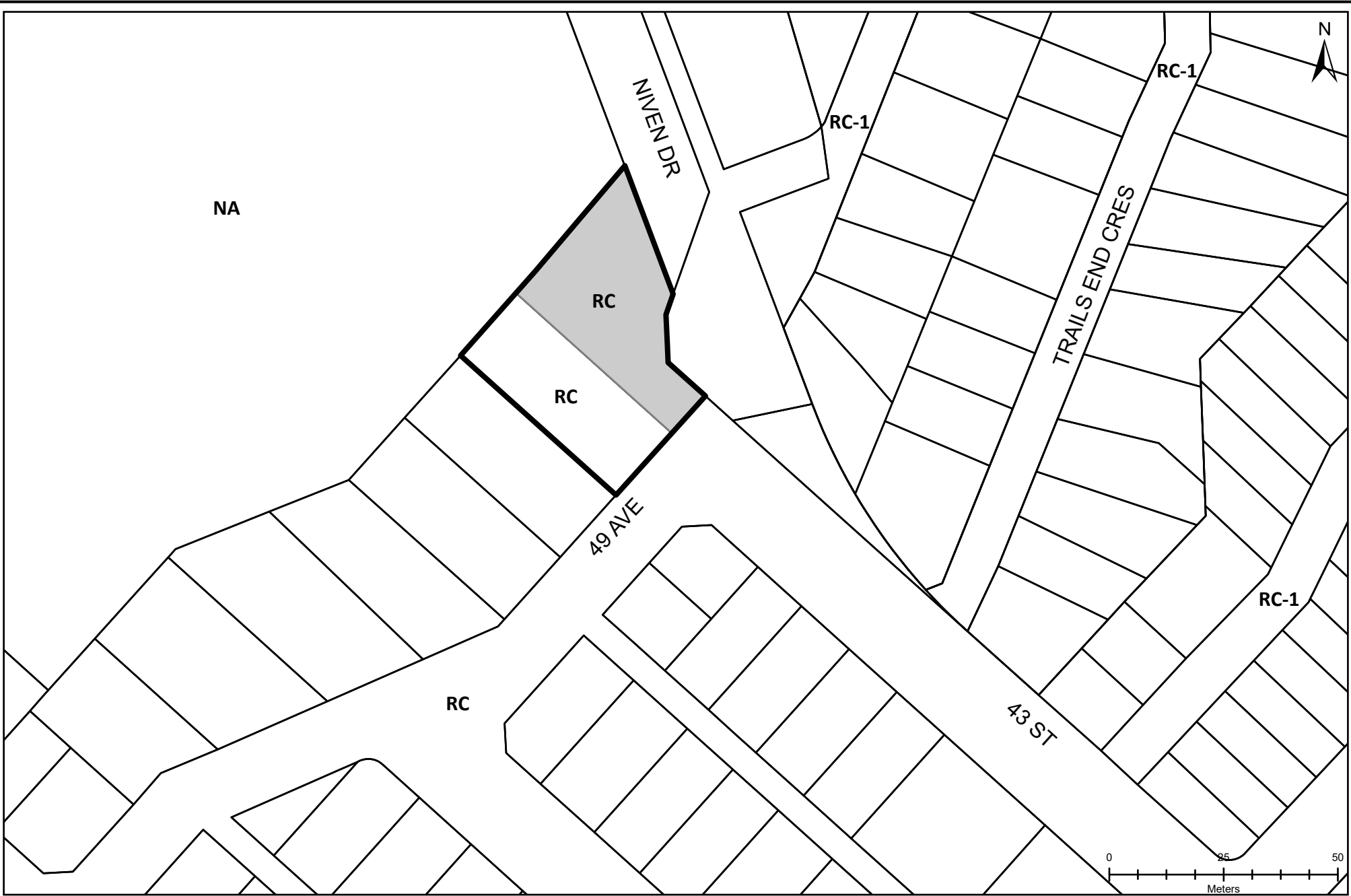
Read a Third Time and Finally Passed this _____ day of _____, A.D., 2026.

Mayor

City Manager

I hereby certify that this by-law has been made in accordance with the requirements of the *Cities, Towns and Villages Act* and the by-laws of the Municipal Corporation of the City of Yellowknife.

City Manager



CITY OF YELLOWKNIFE



Planning & Development

Project:

4302 49 Avenue Rezoning

Title:

By-law No. 5123 Schedule A

-  Rezoned from NA - Natural Area to RC - Residential Central
-  Portion of Lot 5, Block 301, Plan 2631 and Lot 5, Block 70A, Plan 479 to be consolidated

Created By: NK

1/20/26



CITY OF YELLOWKNIFE

BY-LAW NO. 5129

BZ 389

A BY-LAW of the Council of the Municipal Corporation of the City of Yellowknife in the Northwest Territories, authorizing the Municipal Corporation of the City of Yellowknife to adopt the Kam Lake South Area One Development Plan By-law No. 5129.

PURSUANT TO

- a) Part 2, Sections 8 to 11 inclusive of the *Community Planning and Development Act* S.N.W.T., 2011, c.22; and
- b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined;

WHEREAS the Council of the Municipal Corporation of the City of Yellowknife wishes to adopt the Kam Lake South Area One Development Plan By-law No. 5129;

NOW, THEREFORE, THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE CITY OF YELLOWKNIFE, in regular session duly assembled, enacts as follows:

SHORT TITLE

1. This By-law may be cited as the Area Development Plan Kam Lake South One.

APPLICATION

2. The Area Development Plan Kam Lake South One comprised of the attached Schedule No. 1 is hereby adopted.

EFFECT

3. That this by-law shall come into effect upon receiving Third Reading and otherwise meets the requirements of Section 75 of the *Cities, Towns and Villages Act*.

Read a First time this _____ day of _____, A.D. 2026.

Mayor

City Manager

Read a Second Time this _____ day of _____, A.D. 2026.

Mayor

City Manager

Read a Third Time and Finally Passed this _____ day of _____, A.D., 2026.

Mayor

City Manager

I hereby certify that this by-law has been made in accordance with the requirements of the *Cities, Towns and Villages Act* and the by-laws of the Municipal Corporation of the City of Yellowknife.

City Manager

CITY OF YELLOWKNIFE
AREA DEVELOPMENT PLAN KAM LAKE SOUTH ONE
BY-LAW NO. 5129
“Schedule No. 1”

1. Purpose

To establish a development framework, including a conceptual lot and road layout for the Kam Lake South land development.

2. Development Scheme Boundaries

- a. The area intended for the Kam Lake South Area One Development Plan is located at the south end of the City of Yellowknife along the western shore of Kam Lake. The plan includes Lots 6, Block 569, Plan 4612; Lot 1086, Block Quad 85J/ 8, Plan 2547; and a Portion of Lot 7, Block 569, Plan 4612 shown on Schedule 1.
- b. The existing road right-of-way boundaries will be maintained. The parcel boundaries indicated in the development area will be established and determined by engineering design and final plans of survey.
- c. Future subdivision of the lands is permitted where the lots meet the requirements of the Zoning By-law in effect at the time of decision.

3. Phasing

- a. The initial phase of the Kam Lake South Area One Development Plan (ADP) proposes two parcels, shown in Schedule 1. A land composition summary table is provided in the Schedule of the By-law (Land Composition).
- b. Parcel A may be disposed of and transferred to fee simple ownership and developed in future development phases, as determined by the City of Yellowknife.
- c. Future development of the area must consider orderly development and impacts public infrastructure and general service provisions.
- d. Additional phases of development may be considered depending on the timing of future development applications proposed in the ADP Area.

4. Land Use

- a. All development within the ADP Area shall comply with Section 4.9 Kam Lake South in the City of Yellowknife Community Plan By-law No. 5007 (or successor plan).
-

| Permitted Uses | Discretionary Uses |
|------------------------------------|----------------------------|
| Accessory Building | Float Plane Base |
| Accessory Residential Dwelling | Food and Beverage Services |
| Accessory Use | Hotel |
| Commercial Recreational | Motel |
| Communication Tower | Similar Use |
| Dog Lot | |
| Home Based Business | |
| Public Utility Uses and Structures | |
| Short-Term Rental Accommodation | |
| Temporary Use | |
| Urban Agriculture, Commercial | |
| Urban Agriculture, Community | |

5. Trail Connection

- a. Trail development along the 100’ Ordinary High Water Mark reserve shall not be disturbed and maintained for public use.
- b. Private access or use of the 100’ Ordinary High Water Mark reserve zone shall not be permitted.
- c. A direct trail connection will in future be provided between Kam Lake and Braden Boulevard, as identified in the Schedule of the By-law (Conceptual Plan).

6. Road Network

- a. Kam Lake Road design must accommodate a wide range of users, including industrial traffic servicing the nearby quarry, dog mushers, snowmobiles, and wide shoulders to provide sufficient space for these users to travel safely.
- b. A multi-use trail along the west side of Kam Lake Road may be provided in the municipal right-of-way. Speed limits, signage, and brush clearing should be used to maintain safety for both dog mushers, snowmobilers, pedestrians, and motor vehicle traffic.
- c. Every lot must have access to a public roadway. Development lots are to be structures along the existing Kam Lake Road.
- d. The Department of Public Works and Engineering shall review any proposed new road, entrance or trail connection.
- e. Gates to properties shall be setback 15m from the Kam Lake Road right-of-way to provide sufficient space for vehicles to pull off Kam Lake Road.

7. Lighting (Dark Sky) policies

- a. All permanent outdoor lighting must be fully shielded and direct 100% of the light beam towards the ground below the fixture.
- b. Property owners are encouraged to dim their outdoor lights between the hours of 10:00 PM and 6:00 AM or one hour after the close of any business operations, whichever is later.
- c. All illuminated signs shall use warm-toned lighting of 3,000K or less, incorporate dimming controls or timers and be turned off when businesses are closed to minimize glare and skyglow.

8. Landscaping/Fencing

- a. A buffer of natural vegetation along all property lines including Kam Lake Road shall be maintained, as shown in the Schedule.
- b. Property owners and developers must incorporate natural terrain and topographic features into the design of site plans and building orientation.
- c. The retention and preservation of existing natural vegetation and bedrock is encouraged.
- d. Outdoor storage areas and dog lots must be screened from public view by continuous solid fence or other similar screening.

9. Utility Services

- a. Trucked water, sewer, and waste services shall be provided within the Area Development Plan area, unless otherwise approved by the City of Yellowknife.
- b. Electrical services shall be provided overhead, unless otherwise approved by the City of Yellowknife.
- c. The fire protection plan and design of the Kam Lake commercial recreation lots shall be developed in consultation with the Department of Protective Services. Fire protection measures shall be subject to feasibility, review by Public Works and Engineering Department and other appropriate regulatory bodies' approvals as required.

10. Drainage and Wetlands

- a. Existing natural drainage patterns and wetlands shall be considered in the final plan of survey and maintained. The existing natural drainage includes the one between Parcel A and B and a minimum 6-meter utility easement shall be established in this location.
- b. A Grading Plan that maintains existing drainage as practically as possible shall be provided to the satisfaction of the Department of Public Works at the time of the Development Permit.

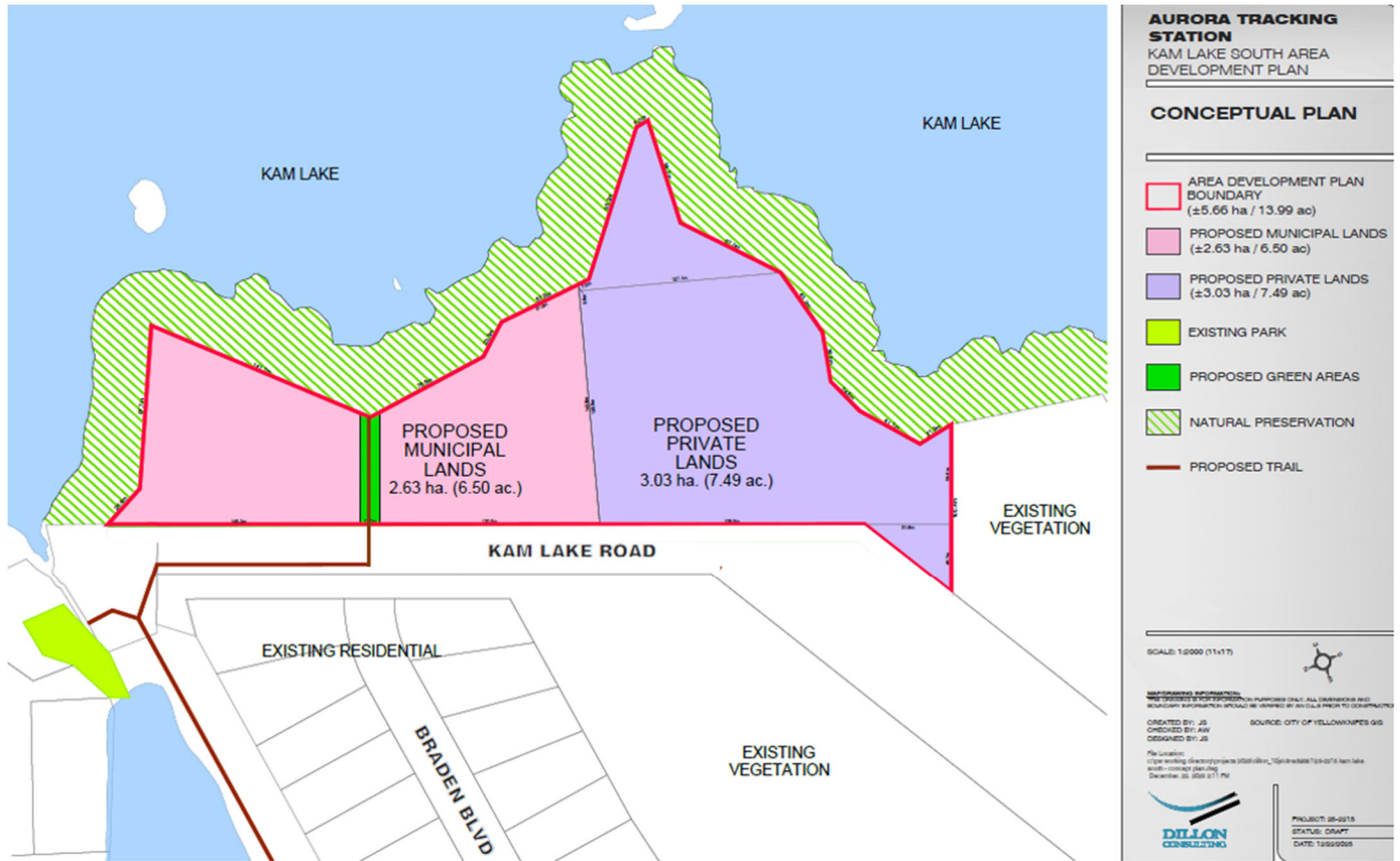
11. Quarry and Surrounding Land Uses

- a. Quarry operations will not be permitted in the Kam Lake South ADP area.

- b. Vegetation buffers will be maintained along Kam Lake Road to mitigate traffic and transportation-related nuisances.

Schedules

Schedule A-1: Conceptual Plan



Schedule A–2: Land Composition Summary

| Parcel | Zoning | Area (ha) | Frontage (m) |
|--------------------------------------|--------|-----------|--------------|
| Parcel A Municipal Lands | KLS 1 | 2.63 | 293.7 |
| Parcel B Private Lands* | KLS 1 | 3.03 | 224.0 |
| East Lands to be Transferred | KLS 1 | 0.45 | 0 |
| Southwest Lands to be Transferred | KLS 1 | 0.11 | 65.7 |

* Includes Lands to be Transferred